

A clear quantification of the costs of these consequences can be useful in targeting unit operations where improvements through either reducing or eliminating the causal effects would make significant savings in the overall mining operational costs.

A model for quick or 'on-the-spot' estimates of the unit operational costs would be very useful for mines, thus enabling a timely decision towards minimising operational costs. This may be achieved by quick decision on alternatives included in 'timely decision' in order to reduce the anticipated extra costs in downstream operations.

The alternatives include:

- a) Controlled drilling aiming at reducing hole deviations.
- b) Re-planning of blasting patterns
- c) Re-drilling of problem areas.
- d) Combination of one or more of the above alternatives.

5.1 Methods Used in Cost Estimation of Extra Costs Due to Consequences of Hole Deviations

In estimating cost of consequences associated with hole deviations, the cost items for the consequences (Table 5.1) were identified. The unit costs of items were obtained from various sources, including equipment manufacturers, accounts section of ZCCM-Nkana Division and London metal exchange (LME) market. The unit prices were based on the price levels of 1998.

To estimate the cost, the quantity of cost items was multiplied by the unit cost. The quantities of cost items were determined during stope and raise pilot drilling and subsequent operations. All unit costs and calculations are in US dollars.

Examples of procedures of some calculations are shown below:

- a) Number of extra 165mm bottom bits used multiplied by the cost of one bit
- b) Number of extra magnum 365 explosives used multiplied by the cost of one case of explosives
- c) Estimating costs of extra drilling using unit cost may be calculated as follows:

If to drill one metre costs US\$ X , and

Planned metres drilled (per stope) = Y

Actual metres drilled = W

Cost of extra drilling = US\$ $X(W-Y)$

Or, if total extra metres drilled are known, then the actual total cost may be estimated as shown in Figure 5.1.

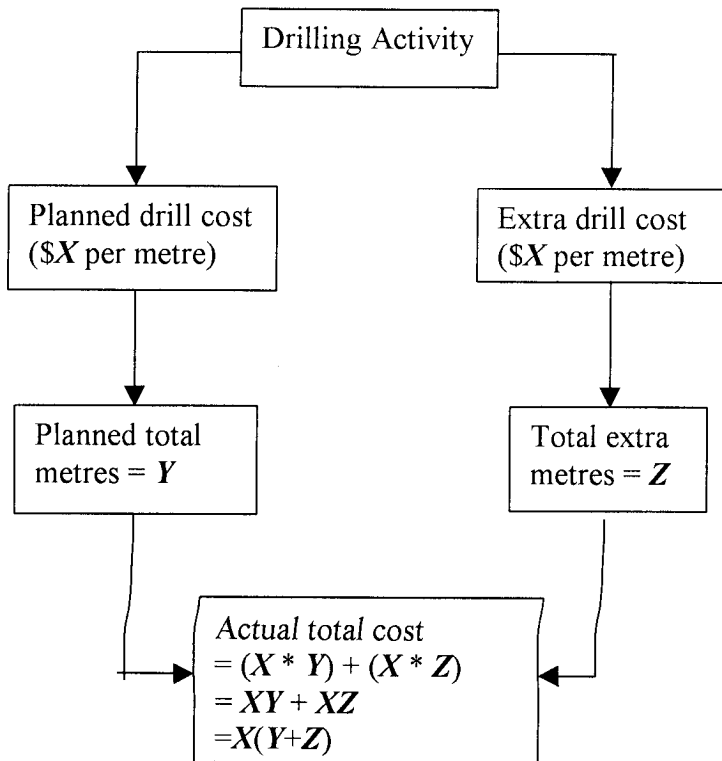


Figure 5.1 Drilling Cost

d) Loss of production due to delay or down time.

If the normal production rate is 700 tonnes of ore per seven-hour shift and due to delays, 700 tonnes of ore is produced in eight hours, then the production efficiency has dropped to $7/8 \times 100 = 87.5\%$

Or, if one machine is making revenue of US\$ X in five hours.

\therefore Five machines will make revenue of US\$ X x by 5, in five hours.

If one hour is lost, then more than six machines will be required to make the same revenue of US\$ $5X$. This can be illustrated as follows:

Let 5 vehicles be planned to work 5 hours each. This would amount to 25 production hours. If 1 hour is lost totally for the 5 vehicles, then each vehicle losses 1/5 or 0.2 hours

$\therefore 5 \text{ vehicles} \times 5 \text{ hours} = Y \text{ vehicles} \times (5 \text{ hours} - 0.2 \text{ hr lost per vehicle} \times 5 \text{ vehicles})$

$$25 = Y(5 - 1)$$

$$25 = 4Y$$

$$Y = 25/4 = 6.25$$

Therefore 'six and a quarter' vehicles will be required to produce the same amount of ore that five vehicles would produce at 100% rated productivity (or 5 effective hours each). The operating costs for extra vehicles will be the extra cost due to down time.

5.2 Cost Estimation

5.2.1 Estimating Extra Costs for Stope Drill Holes

5.2.1.1 Manual Calculations

Chamber

Planned estimated cost of drill bits = No. of bits x unit cost (*Appendix B, Table D*)

$$= 1.5 \times 274.693 = \$412.040$$

Actual estimated cost of drill bits = 2.0 x 274.693 = \$549.386

Extra cost = \$137.346

Extra cost percentage = 33.3%

Planned estimated drilling cost = metres drilled x unit cost (\$/m)

[Including labour and drill accessories (*Appendix A, B & D; Tables C, E & I*)]

$$= 1,088.26 \times 1.55 = \$1,686.803$$

Actual estimated drilling cost = $1,246.0 \times 1.55 = \$1,931.3$

Extra cost = \$431.397

Extra cost percentage = 14.49%

Planned estimated labour cost = Labour cost/day x number of workers x days
 $= 8.303 \times 8 \times 11 = \730.664

Actual estimated labour cost = $8.303 \times 8 \times 17 = \$1,129.208$

Extra cost = \$398.544

Extra cost percentage = 54.5%

Recovery Ring 1

Planned estimated cost of drill bits = $0.3 \times 274.693 = \$82.408$

Actual estimated cost of drill bits = $0.5 \times 274.693 = \$137.347$

Extra cost = \$54.939

Extra cost percentage = 67.0%

Planned estimated drilling cost = $214.28 \times 1.55 = \$332.134$

Actual estimated drilling cost = $298.10 \times 1.55 = \$462.055$

Extra cost = \$129.921

Extra cost percentage = 39.12%

Planned estimated labour cost = $8.303 \times 8 \times 2 = \132.848

Actual estimated labour cost = $8.303 \times 8 \times 3 = \199.272

Extra cost = \$66.424

Extra cost percentage = 50.0%

Recovery Ring 2

Planned estimated cost of 165mm-bits = $0.3 \times 274.693 = \$82.408$

Actual estimated cost of 165mm-bits = $0.4 \times 274.693 = \$109.877$

Extra cost = \$27.469

Extra cost percentage = 33.3%

Planned estimated drilling cost = $196.69 \times 1.55 = \$304.695$

Actual estimated drilling cost = $270.99 \times 1.55 = \$420.035$

Extra cost = \$115.34

Extra cost percentage = 37.85%

Planned estimated labour cost = $8.303 \times 8 \times 2 = \132.848

Actual estimated labour cost = $8.303 \times 8 \times 4 = \265.696

Extra cost = \$132.848

Extra cost percentage = 100.0%

Wrecking Rings

Planned estimated cost of 165mm-bits = $0.2 \times 274.693 = \$54.939$

Actual estimated cost of drill bits = $0.3 \times 274.693 = \$82.408$

Extra cost = \$27.469

Extra cost percentage = 50.0%

Planned estimated cost of 127mm-bits = $0.2 \times 211.43 = \$42.286$

Actual estimated cost of drill bits = $0.3 \times 211.43 = \$63.429$

Extra cost = \$21.143

Extra cost percentage = 50.0%

Planned estimated drilling cost = $277.38 \times 1.55 = \$429.939$

Actual estimated drilling cost = $393.00 \times 1.55 = \$609.15$

Extra cost = \$179.211

Extra cost percentage = 41.68%

Planned estimated labour cost = $8.303 \times 8 \times 4 = \265.696

Actual estimated labour cost = $8.303 \times 8 \times 6 = \398.544

Extra cost = \$132.848

Extra cost percentage = 50.0%

Estimated Cost of Explosives

For VCR Chamber stope.

Planned estimated cost of slurry = Number of cases x unit cost (*Appendix C, Tables G & H*)

= $575 \times 35.55 = \$20,441.25$

Actual estimated cost of slurry = $636 \times 35.55 = \$22,609.80$

Extra cost = \$2,168.55

Extra cost percentage = 10.61%

Planned cost of explosive accessories = \$1,630.012

Actual cost of explosives accessories = \$2,593.532

Extra cost = \$963.52

Extra cost percentage = 59.11%

For Rib pillar.

Planned estimated cost of slurry = Number of cases x unit cost (*Appendix C, Tables G & H*)

$$= 433 \times 35.55 = \$15,393.15$$

Actual estimated cost of slurry = 486 x 35.55 = \$17,277.30

Extra cost = \$1,884.15

Extra cost percentage = 12.2%

Planned estimated cost of magnum = 260 x 33.44 = \$8,694.40

Actual estimated cost of magnum = 307 x 33.44 = \$10,266.08

Extra cost = \$1,571.68

Extra cost percentage = 18.1%

Planned estimated cost of explosive accessories = \$158.610

Actual estimated cost of explosive accessories = \$290.043

Extra cost = \$131.433

Extra cost percentage = 82.87%

For Crown pillar.

Planned estimated cost of slurry = Number of cases x unit cost (*Appendix C, Tables G & H*)

$$= 144 \times 35.55 = \$5,119.20$$

Actual estimated cost of slurry = $236 \times 35.55 = \$8,389.8$

Extra cost = \$3,270.6

Extra cost percentage = 63.89%

Planned estimated cost of magnum = $87 \times 33.44 = \$2,909.28$

Actual estimated cost of magnum = $138 \times 33.44 = \$4,416.72$

Extra cost = \$1,507.44

Extra cost percentage = 58.62%

Planned estimated cost of explosive accessories = \$52.763

Actual estimated cost of explosive accessories = \$87.217

Extra cost = \$34.454

Extra cost percentage = 65.30%

Other Extra Costs

a) Delays

The stope was delayed by 13 days due to extra drilling, unblocking of holes and other hole deviation consequences (Sections 4.3.1.4.1; 4.3.1.5.4 and 4.3.1.7.1). Since the stope was supposed to produce approximately 1400 tonnes per day at \$2.389 income per tonne (Appendix A, Table C):

Therefore, Loss of revenue = $1400 \times 13 \times 2.389 = \$43,479.8$ in that particular month.

(SOB shaft has a target of 700 hoisted cars per day i.e. 2,800 tonnes per day)

b) Extra maintenance and service cost

For 13 extra days, mining equipment and accessories had to be maintained and serviced. Using maintenance and service cost in Appendix D, Table I for the month of October:

$$\begin{aligned} \text{Estimated cost} &= \text{Tonnes} \times \text{Unit cost (US\$ per tonne)} \\ &= 13 \times 1400 \times 2.30 \\ &= \$41,860.00 \end{aligned}$$

c) Extra tramming cost

The extra tonnage of waste added to the stope ore tonnage was 17,911 (Table 4.17).

This dilution was caused mainly by holes deviating into waste rock.

$$\text{Estimated extra tramming cost} = \text{tonnage} \times \text{unit cost (US\$/tonne)}$$

(Appendix A, Table C)

$$\begin{aligned} &= 17,911 \times 1.03 \\ &= \$18,448.33 \end{aligned}$$

$$\text{d) Extra hoisting cost} = 17,911 \times 1.68 = \$30,090.48$$

$$\text{e) Time wastage} = 17,911 \times 2.30 = \$41,195.3$$

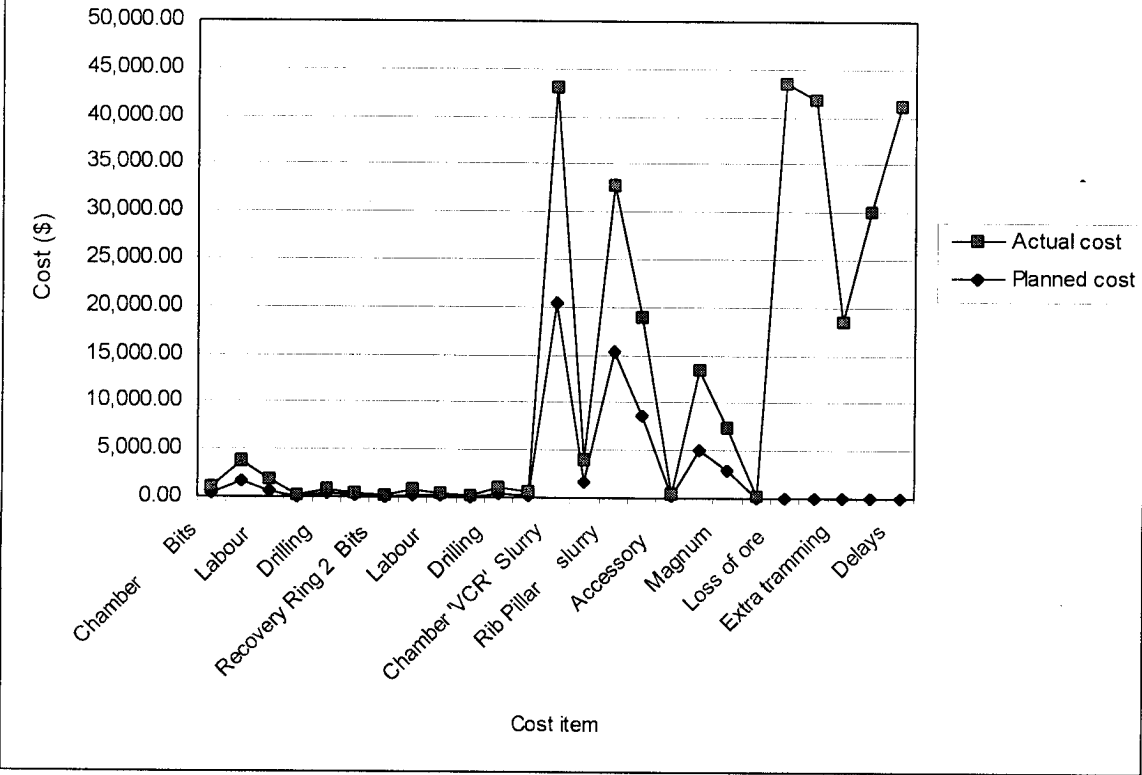
f) Cost of processing extra waste material

$$\begin{aligned} &= \text{Tonnes waste} \times \text{Processing cost per tonne waste} \\ &= 17,911 \times 4.73 \\ &= \$84,719.03 \end{aligned}$$

Table 5.2 Summary of manually computed costs due to consequences of hole deviations

Item	PLANNED			ACTUAL			Extra Cost (\$)	%
	Units	Unit Cost (\$)	Total Cost (\$)	Units	Unit Cost (\$)	Total Cost (\$)		
<i>Chamber</i>								
Drill bits	1.5	274.693	412.040	2.0	274.693	549.386	137.346	33.3
Drilling	1088.26	1.55	1686.803	1246.0	1.55	1931.3	431.397	14.5
Labour	88	8.303	730.664	136	8.303	1129.208	398.544	54.5
<i>Recovery 1</i>								
Drill bits	0.3	274.693	82.408	0.5	274.693	137.347	54.939	67.0
Drilling	214.28	1.55	332.134	298.10	1.55	462.055	129.921	39.1
Labour	16	8.303	132.848	24	8.303	199.272	66.424	50.0
<i>Recovery 2</i>								
Drill bits	0.3	274.693	82.408	0.4	274.693	109.877	27.469	33.3
Drilling	196.69	1.55	304.695	270.99	1.55	420.035	115.34	37.8
Labour	16	8.303	132.848	32	8.303	265.696	132.848	100
<i>Wrecking</i>								
165 drill bit	0.2	274.693	54.939	0.3	274.693	82.408	27.469	50.0
125 drill bit	0.2	211.43	42.286	0.3	211.43	63.429	21.143	50.0
Drilling	277.38	1.55	429.939	393.00	1.55	609.15	179.211	41.7
Labour	32	8.303	265.696	48	8.303	398.544	132.848	50.0
<i>Explosive-Chamber</i>								
Slurry	575	35.55	20441.25	636	35.55	22609.80	2168.55	10.6
Accessories	-	-	1630.012	-	-	2593.532	963.52	59.1
<i>Rib Pillar</i>								
Slurry	433	35.55	15393.15	486	35.55	17277.3	1884.15	12.2
Magnum	260	33.44	8694.40	307	33.44	10266.08	1571.68	18.1
Accessories	-	-	158.61	-	-	290.043	131.433	82.9
<i>Crown Pillar</i>								
Slurry	144	35.55	5119.2	236	35.55	8389.8	3270.6	63.9
Magnum	87	33.44	2909.28	138	33.44	4416.72	1507.44	58.6
Accessories	-	-	52.763	-	-	87.217	34.454	65.3
Delays	-	-	-	18200	2.389	43479.8	43479.8	100
Service	-	-	-	18200	2.30	41860.0	41860.0	100
Extra Trimming	-	-	-	17911	1.03	18448.33	18448.33	100
Extra Hoisting	-	-	-	17911	1.68	30090.48	30090.48	100
Time wastage	-	-	-	17911	2.30	41195.3	41195.3	100
Extra Processing	-	-	-	17911	4.73	84719.03	84719.03	100
TOTAL			59088.38			332071.14	272982.79	

Graph showing planned and actual operational costs



5.2.1.2 Computer aided calculations

In this section, the calculations, which were done manually in Section 5.2.1.1, are done with the aid of computer. The worksheet package of Microsoft Excel for Windows Release 7.0 was used. This provides an alternative to the rudimental method and also saves as a check. Table 5.3 is an output using this approach.

Table 5.3 Estimating extra costs for stope drill holes

COST ITEM	Unit Cost	Chamber	Rec. R1	Rec. R2	Wreck Rings	Row Total
Drilling	1.7	431.392	174.641	155.9886	238.1598	1000.1814
Bits 165mm	274.69	137.35	54.94	27.47	27.47	247.22
127mm	211.43	0.00	0.00	0.00	21.14	21.14
Accessories	1.70	0.00	682.52	71.43	34.24	788.19
Labour	66.42	398.54	66.42	132.85	132.85	730.66
Sub Total		535.89	803.88	231.75	215.70	2787.41

COST ITEM	Unit Cost	Chamber	Rib	Crown	'Stoping'	Row Total
Explosives						
Slurry	35.55	2168.55	1884.15	3270.60	0.00	7323.30
Magnum	33.44	0.00	1571.68	1705.44	0.00	3277.12
Accessories		682.52	71.43	34.24	0.00	788.19
Time wastage	2.30	0.00	0.00	0.00	41195.30	41195.30
Maint/Serv.	2.30	0.00	0.00	0.00	41860.00	41860.00
Tramming	1.03	0.00	0.00	0.00	18448.33	18448.33
Hoisting	1.68	0.00	0.00	0.00	30090.48	30090.48
Processing	4.73	0.00	0.00	0.00	84719.03	84719.03
Equipment	8.48	0.00	0.00	0.00	0.00	0.00
Loss of revenue	3344.60	0.00	0.00	0.00	43479.80	43479.80
Sub Total		2851.07	3527.26	5010.28	259792.94	
OVERALL EXTRA TOTAL COST = \$272,968.78						

The extra costs estimated using computer-aided method agree with the results obtained using manual method (Table 5.2 and Table 5.3).

5.2.2 Estimating extra costs for raise pilot hole

5.2.2.1 Manual calculations

a) Cost of extra drilling (Raiseborer) = unit cost x metres (Appendix D, Table I)

$$= 39.155 \times 3.6$$

$$= \text{US\$ } 140.958$$

(for exchange rate see Appendix A Table C for the month of September)

b) Time wastage (unproductive man-hours)

No. of Workers	Grade	Mid-point Salary per month (\$)	Salary/ Hour (\$)	Hours Worked	Total Cost (US\$)
1	UG3	151.548	0.758	18	13.644
1	UG4	119.941	0.600	18	10.800
6	UG7	103.224	0.516	18	55.740
				= US \$80.184	

c) Maintenance and services.

For 3.5m by 3.5m by 12.0m cross cut and specific gravity (S.G) = 2.56t/m³,

this gives:

Tonnage = 376.32 T.

Maintenance and service unit cost = US\$2.56 per tonne developed (*Appendix D Table I*)

$$\therefore \text{Total Cost} = 2.56 \times 376.32 = \$963.379$$

a) Extra development cost

Average cost of secondary development per metre advanced = US\$281

(*Appendix D, Table I*)

For 12m advanced, Total Cost = $281 \times 12 = \$3372.00$

b) Mucking and transportation cost

Cost of mucking and transportation of 376.32 tonnes of waste = $376.32 \times$
US\$1.59 (*Table I*)

$$\therefore \text{Cost} = 1.59 \times 376.32 = \$598.349$$

c) Accelerated wear of equipment

3m³-250D loader was used to lash unwanted ground.

Cost of loader = US\$ 212,000 [ZCCM-Nkana Division]

Loader life span = 25,000 hours

Unit cost = 8.48 \$/hour

Time taken to lash the unwanted ground = 18 hours

$$\therefore \text{Cost} = 8.48 \times 18 = \$152.640$$

d) Hoisting cost

Cost of hoisting waste at SOB shaft in September, 1998 was estimated at US\$1.61 per tonne. Therefore 376.32 tonnes of waste cost: $1.61 \times 376.32 =$ \$605.875

e) Man-hours

The cost of labour is included in the element cost (*Tables A and I*)

Table 5.4 Summary of extra costs due to hole deviation consequences

ITEM	EXTRA COST (US\$)	Planned Cost (US\$)
Drilling	140.96	
Labour	80.18	
Accessories	963.38	
Extra develop.	3,372.00	
Mucking	598.35	
Equipment	152.64	
Hoisting	605.88	
Total	5,951.01	4,111.80

The extra total cost caused by the consequences associated with the hole deviation is estimated at **US \$5,951.01** (Table 5.4).

Planned total cost = $105 \times 39.16 \times 1927 =$ **US \$4,111.80**

\therefore Extra cost in percentage = **43.81%**

5.2.2.2 Computer aided calculations

In this section, the calculations which were done manually in Section 5.2.2.1, will be done with the aid of computer. In this computer program, the cost items are entered with their unit costs. The extra costs due to hole deviations are estimated and the total costs for each item is shown as 'row total' (Table 5.5) The total for each consequence is shown as 'column total' and the overall total cost is shown at the bottom of the table.

Table 5.5 Estimating extra costs for raise pilot hole

COST ITEM (column A)	Unit Cost (US\$)	CONSEQUENCES DUE TO HOLE DEVIATIONS				Row Total
		Develop.	R/Boring	Dev. Into waste/pillar		
Drilling (R/Boring)	39.16	0.00	140.98	0.00	0.00	140.98
Time Wastage Man-hour	1.47	0.00	80.85	0.00	0.00	80.85
Maint/service	2.56	963.38	0.00	0.00	0.00	963.38
Extra sec. Dev. Labour	281.00 1.47	3372.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	3372.00 0.00
Mucking/Transp.	1.59	0.00	0.00	598.35	0.00	598.35
Hoisting	1.61	0.00	0.00	605.88	0.00	605.88
Acc.Wear Loader 250D	8.48	152.64	0.00	0.00	0.00	152.64
Column Total		4488.02	221.83	1204.22	0.00	
OVERALLL TOTAL COST = \$5,914.07						

The extra costs estimated using computer-aided method agree with the results obtained using manual method (Table 5.4 and Table 5.5).

5.2.3 Itemised cost analysis

A more accurate estimate of overall mining operating cost can be made from summation of items of cost after determining the effect of specific local conditions on each item of operating cost.

This involves breaking the cost of mining operation components into cost elements and units. For example, major operations can be subdivided into smaller operations, and the cost of each item can be analysed and estimated (*Appendix F*).

5.3 'MINCOST' Computer Program

Cost analysis, modelling and cost estimation are time consuming and difficult to perform manually because of the laborious statistical calculations involved.

A computer program called 'MINCOST', has been developed to reduce on the above mentioned constraints. The program is based on Figures 2.3 and 5.2; and Table 5.1. It uses concepts developed in this study and applies statistical database functions. The program consists of a number of formulae. The 'MINCOST' automatically calculates the cost of mining operations based on cost items and unit costs, and it gives total cost per item as well as overall total cost.

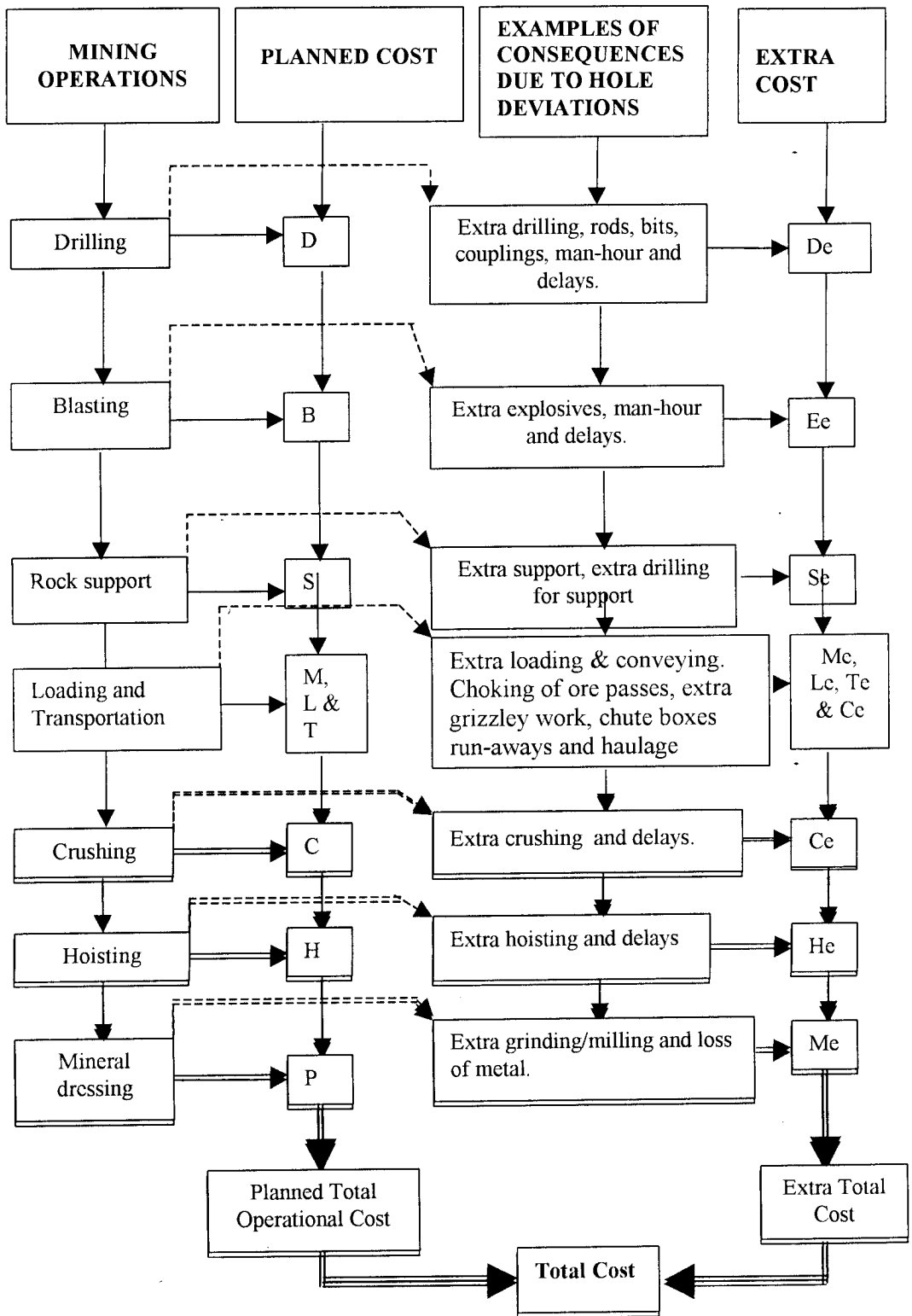


Figure 5.2 Illustrating extra costs associated with hole deviations-in mining operations.

The data input of unit operations and cost items is a prerequisite to cost estimation calculations. Variable data input for 'what-if' analysis has been incorporated as an integral part of the program. The 'what-if' analysis data input enables the program to be adaptable to different conditions, operations and consequences. The inflation or depreciation has also been included as a variable input for cost item calculations, and is treated as an absolute cell reference.

5.3.1 Concepts used in the 'MINCOST' program

In addition to the concepts stated in Sections 4.3, 5.1 and 5.2, the following concepts have also been incorporated into the 'MINCOST' program.

5.3.1.1 Dilution

Dilution is a measure of the amount of waste that adds up to the ore during the process of mining. Dilution may be caused by production holes deviating into waste rock. When these holes are blasted, waste will mix with ore thereby lowering the grade.

There are two major types of dilution:

- a) Anticipated, and
- b) Unanticipated dilution.

The study is concerned with unanticipated dilution in stopes. Unanticipated dilution in stopes measures the dilution that takes place inside a stope. This is

the dilution, which causes the stope average draw grade to be lower than the stope average block grade. Unanticipated stoping dilution for a completed stope can be calculated by dividing the total stope waste less the total planned stope waste sent to the mill by the total stope ore sent to the mill at block grade, thus:

$$\frac{(\text{Stope waste})_{\text{TOTAL}} - (\text{Stope waste})_{\text{ANTICIPATED}}}{(\text{Stope Ore})_{\text{ORE TO MILL AT BLOCK GRADE}}}$$

Alternatively, the total stoping dilution can be calculated by using the *dilution formula* and then adjusting for planned stoping dilution thus:

$$\text{Total stoping dilution} = (\text{BG} / \text{RG}) - 1$$

Where: BG is the average stope block grade

RG is its reconciled draw grade.

Figure 5.3 shows the relationship among the three variables, namely; grade, tonnage and cost. The change in any of the variables will affect the others and subsequently change in revenue. This concept has been applied in the 'MINCOST' program.

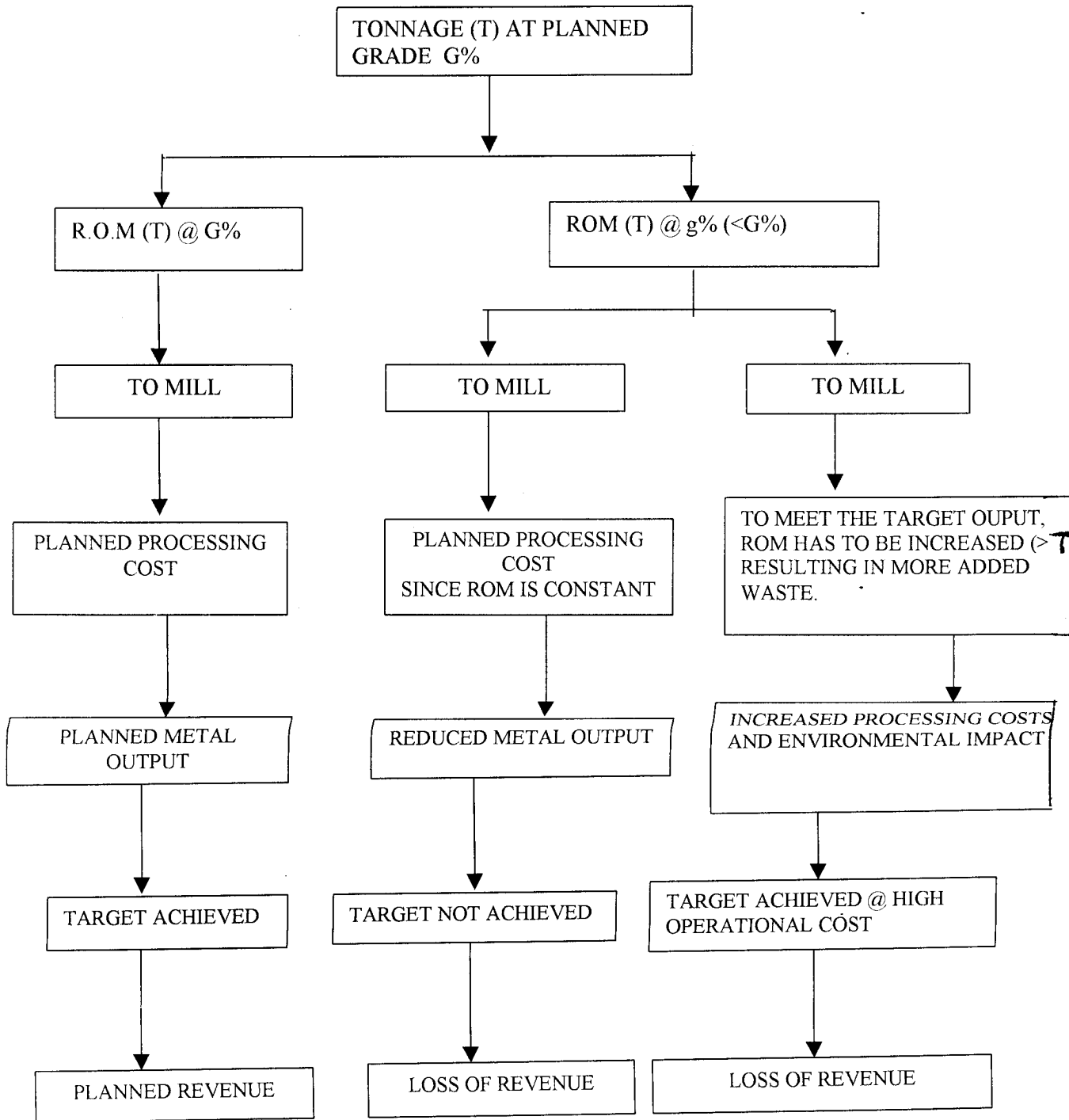


Figure 5.3 Illustrates the effect of grade on R.O.M and processing cost

5.3.1.2 **Recovery**

Recovery or percentage extraction may be defined as the proportion of ore reserve, which is removed from the stope.

$$\text{Recovery} = \frac{\text{Tonnes ore drawn}}{\text{Tonnes ore in block}} \times 100 \%$$

It may also be defined as the ratio of ore tonnes milled to ore tonnes removed from the reserves. The recovery is affected by the block grade and the grade at which the ore is trammed. Thus:

$$\text{Recovery} = \frac{\text{Actual Tonnes Trammed} \times \text{Tramming Grade}}{\text{Scheduled in-situ Tonnes} \times \text{Scheduled Block Grade}} \times 100 \%$$

5.3.1.3 **Recovery and Costs**

The relationship between stoping recovery and costs has been derived and used in the 'MINCOST' program. To establish the relationship between costs and recovery, the following assumptions are made:

- a) The rate of metal production per year is constant at **P** tonnes of contained copper.
- b) Stopping dilution is constant.

If the stoping recovery is R%, grade is g and the combined total concentrator, smelter and refinery recovery factor is F, then, to meet the annual metal target of P tonnes of contained copper, the amount of in situ copper needed to break is:

$$10000P / gFR$$

Since production in terms of tonnes of ore and in terms of tonnes contained copper will remain constant, a change in recovery will have no effect on production costs (i.e. lashing, tramping, crushing, conveying/hoisting and post-mining costs). However, the amount of development, stope drilling and charging required will vary according to the recovery. The relationship is inverse i.e. as recovery goes up, the development, drilling and charging requirements go down and vice versa. Assume that the combined cost of development, stope drilling and charging is c per tonne of in situ ore, then the cost of producing P tonnes of contained copper per year is:

$$\frac{10000 P c}{gFR} \quad \text{Or} \quad (10000Pc / gFR)$$

If recovery is increased by r%, then the cost becomes:

$$10000Pc / (gF (R + r))$$

$$\text{Where } r \geq 0, \text{ and } r \leq (100 - R)$$

The associated cost saving is:

$$10000c/(gF)[1/R-1/(R+r)]$$

The cost saving of finished copper production can be calculated using the formula above. c can be obtained from Appendices A and D and is the cost of primary development, secondary development, stope drilling, blasting and general expense

5.3.1.4 Accelerated Wear of Equipment

Accelerated wear in this study refers to that caused by:

- a) Misuse of equipment
- b) Misdirection of equipment, and
- c) Worn out parts

The concept of depreciation has been used in the 'MINCOST' program in estimating cost of accelerated wear of equipment caused by re-drilling, extra rock handling and other repeat jobs in the chain of mining operations.

A provision for depreciation percentage has been included in the 'MINCOST' program (as absolute cell reference) and can be changed to suit the prevailing situation.

5.3.1.5 Labour and Services

Extra man-hour and services may be required because of repeat jobs. Repeat jobs like extra drilling, extra rock handling, secondary blasting to rectify build-ups, hang-ups and to fragment large boulders, are usually caused by hole deviations.

Labour costs at ZCCM are set and cost per hour can be calculated for repeat jobs. Service costs associated with daily upkeep of drilling rig, consumption of oil, power, engineering services and other consumables can be monitored and by using unit cost (*Appendix B, C and D*) the total cost can be determined.

5.3.3 Data Input

The data inputs (Table 5.6) in this 'MINCOST' program includes the data collected from Nkana Division during the study and extra hypothetical data. The hypothetical data were based on the experience and were included to satisfy the program.

Table 5.6 Data Inputs for 'MINCOST' Program.

<u>DATA</u>								
Loaders	(Cost) =	212000.00	235400.00	366000.00	Life span=	25000.00		
Dilution	c:	3.61	0.99	2.40	0.40	0.98	0.03	1.60
C =		10.01		C Drifter =	13639.45			
F:		0.96	0.95	0.99	F =	0.90	d =	1.00
Ore Loss	c:	1.30	3.60	4.50	0.40	c =	9.80	
g =		3.00	F =	91.00	r =	1.00	R =	71.00
Waste	c:	0.98	0.03	1.60	0.40	d =	1.00	
<u>Unit Cost</u>								
Drilling (\$/m)	Cubex =	2.14	Quasar =	12.06	L Drifter =	4.78		
	R/Borer =	39.16						
Bits	57mm =	66.82	127mm =	234.15	165mm =	304.22		
Rods	959x42 =	39.88	1759x41 =	57.60	2559x40 =	58.60		
	915 ext =	29.82	Coup. =	20.05	Adaptor =	123.68		
Explosive	ANFO =	14.39	Slurry =	32.38	Magnum =	33.42		
	Access =	(Variable)						
Ore Dilution =	3.69	T/ Waste	1.47	Mucking =	1.59	Convey =	1.61	
Ore Loss =	5.04	250D =	8.48	300D =	9.42	350D =	14.64	
Crushers =	1.30	Hoisting =	1.61	Labour =	1.47	Supp. =	0.00	
Maintenance =	2.56	Service =	2.30	Process =	4.73	Others =	0.00	
<u>"What-If" Analysis Data Input</u>								
Depreciation =	5%							
Metres Drilled	Cubex =	374.00	Quasar =	168.00	L Drifter =	580.00		
	R/Borer	0.00	J/Hamm=	720.00	Others =	1.00		
Bits (165mm) =	1.00	Rods =	1.00	Coup. =	2.00	Adaptor =	1.00	
Ore Tonnage =	7862.40	Waste =	376.32	C/Cu =	204.42	S/Waste =	17067.00	
Loader hours =	18.00	M/hrs =	168.00	0.00	112.00			
Explosives:	ANFO =	0.00	Slurry =	144.00	41.00	0.00		
	Magnum	87.00	Access.	86.42	54.80	0.00		
Accel. Wear	0.15	Haulage =	5.60	Loco =	250000.00	18.00		

5.3.4 Execution of the program

Following execution of the program, Table 5.7 shows the output for the planned cost while Table 5.8 shows the output for the estimated extra costs. Note that Table 5.6 (data input), Table 5.7 (planned cost) and Table 5.8 (extra cost) are integral.

Table 5.7 Cost Estimation Computation for Planned Costs

COST ITEM (US\$)	Unit Cost (US\$)	PLANNED COSTS				
		MINING OPERATIONS				
		Stoping	Develop.	R/bring	S/Services	Others
Drilling – Cubex	2.25	6824.00	0.00	0.00	0.00	0.00
Quasar	12.66	3541.00	1205.00	0.00	0.00	0.00
LHD Drifter	5.02	2681.00	2907.00	984.00	0.00	0.00
Raiseboring	41.12	0.00	0.00	6543.00		
Bits 57mm	70.16		4562.00	412.00	0.00	
127mm	125.86	2783.00	0.00	0.00		
165mm	319.43	3794.00	0.00	1586.45		
Rods 959x42mm	41.87		548.00	0.00		
1759x41mm	60.48		354.00	247.00	0.00	
2559x40mm	61.53		430.71	231		
915mm Ext.	31.31		654.00	341.00		
Couplings R32	21.05	0.00	285.00	172.00		
Pilot Adaptor	129.86			276.00		
Explosives						
ANFO	15.11	0.00	857.00	0.00		
Slurry	34.00	4264.00	1282.00	0.00		
Magnum	35.09	2056.00	1785.00	0.00	0.00	
Accessories	90.74	1648.00	2467.00			
Ore dilution	3.88			0.00		
Ore loss	5.29	0.00		0.00		
Time wastage	1.54	0.00	0.00	0.00		
Loaders						
250D	8.90	2490.00	1836.00	865.00	1428.66	
300D	10.38					
350D	15.37					
Mucking	1.67	2845.00		682.00	918.00	
Haulage (Locos)	109.77	1960.00		741.00	682.00	
Conveyors	1.69	781.00			519.00	0.00
Crushers	1.37	2018.00	1203.00		723.00	0.00
Rock support	0.00	2073.00	1547.00	1047.00	105.00	
Hoisting	1.69	1962.00	1206.00	0.00	741.00	0.00
Mineral dressing	4.97	2065.00	1036.00	0.00	1209.00	0.00
Labour	1.54	2784.00	1562.00	0.00	1975.00	1406.00
Maintenance	2.69	2310.00	1206.00	1294.00	1720.00	978.00
Services	2.42	3076.00	2641.00	1958.00	2097.00	791.00
Incidentals/Social	37.04	1643.00	749.00	549.00	439.00	0.00
Others	0.00			782.00		
Column Total =		53598.00	18520.00	18710.45	12556.66	3175.00
OVERALL TOTAL PLANNED COST = \$106,560.00						

Table 5.8 Cost Estimation Computation for Extra Costs

COST ITEM (\$)	Unit Cost	EXTRA COST DUE TO HOLE DEVIATIONS				
		CONSEQUENCES				
		Build-ups	Hang-ups	Poor fragmentation	Extra Dev.	Others.
Drilling – Cubex	2.25	840.38	0.00	840.38	377.50	0.00
Quasar	12.66	0.00	0.00	2127.38	0.00	0.00
LHD Drifter	5.02	2911.02	2911.02	2911.02	2911.02	2911.02
Raiseboring	41.12	0.00	0.00	0.00		
Bits 57mm	70.16		912.09		1613.70	
127mm	245.86			491.72		
165mm	319.43	319.43	638.86	319.43		
Rods 959x42mm	41.87			41.87		
1759x41mm	60.48				544.32	
2559x40mm	61.53		430.71			
915mm Ext.	31.31					
Couplings R32	21.05	42.11		7873.64		
Pilot Adaptor	129.86			129.86		
Explosives						
ANFO	15.11	0.00		0.00		
Slurry	34.00	4895.86	0.00	1393.96		
Magnum	35.09	3052.92	0.00	1922.99	280.73	
Accessories	90.74	7841.84	0.00			
Ore dilution	3.88			1458.69		
Ore loss	5.29	1391.31		51883.09		
Time wastage	1.54	259.31	222.26	172.87		
Loaders						
250D	8.90			160.27	3350.75	
300D	10.38					
350D	15.37					
Mucking	1.67			628.27	628.27	
Haulage (Locos)	109.77			1536.73	1975.80	
Conveyors	1.69					-636.17
Crushers	1.37		185.64			513.68
Rock support	0.00					
Hoisting	1.69					636.17
Mineral dressing	4.97				1015.25	80726.91
Labour	1.54	172.87	160.52	259.31		
Maintenance	2.69	48.38		1011.55		
Services	2.42	43.47		908.81		
Incidental/Social	37.04					4148.93
Others	0.00					
Sub Totals =		21818.89	568.43	76071.84	12697.34	89572.87
OVERALL TOTAL EXTRA COST = \$200,729.37						

The program was successfully executed and has given the same results as other methods used.

The 'MINCOST' program has the following advantages over the manual method:

it

- a) can be used for cost estimation of different mining operations.
- b) speeds up the calculations
- c) is easy to use
- d) is versatile
- e) is capable of comparing planned and actual costs of each cost item.

CHAPTER SIX

6.0 CONCLUSIONS AND RECOMMENDATIONS

6.1 Conclusions

The study has shown that almost all the production and service holes observed had a certain degree of hole deviation. The linear deviation measured ranged from 0.2m to 9.0m.

The causes of hole deviations were identified to include:

1. Poor rigging and site preparation
2. Defective drilling machines
3. Inadequate drilling accessories (i.e. stabilisers)
4. Insufficient flushing of circulation fluid
5. Change of rock formations
6. Inclined holes
7. Inappropriate application of drilling parameters

This study has established that there is a direct link between hole deviations and many problems faced in the chain of mining operations. The study identified and quantified consequences associated with hole deviations. The results showed that these consequences are major factors contributing to high operational costs.

From the cost estimates, ZCCM-Nkana Division, SOB shaft accrued approximately US\$274,000 extra operational cost on one VCR stope and about US\$6,000 on one pilot hole for tip raise-bore. The extra operational costs estimated may be representing lower limits of the actual value because of assumptions made, and some unit costs used were the lower or mid-point values. The cost of social services and incidentals accrued during repeat jobs were not included in estimations.

The findings of this study indicate, in agreement with the hypothesis, that hole deviations have negative economic consequences on mining operations.

If the quality of mining production and service holes at the study area is improved, a saving of up to 70% can be achieved. Once this saving is made, ZCCM-Nkana Division, SOB shaft, may compete favourably with other underground and surface mines.

This study indicates that improved hole quality in mining operations can significantly reduce costs of mining and downstream operations.

This study concentrated on VCR, the mining method with largest deviation on average, mainly to demonstrate an approach to linking hole deviations to the resulting economic consequences. However, hole deviation problems

encountered in other mining methods are no less important, and should be treated in a similar manner.

6.2 Recommendations

6.2.1 Areas of operational and managerial improvement

Reduction in the extra mining operational costs is possible. To achieve this at Nkana Division, the following are recommended:

Steering group

Management should set-up a steering group to comprise all Nkana Division Mines and appropriately incorporate research institutions. The group would be responsible for carrying out applied research and development work to include, for example:

- a) Data collection, analysis and setting of improved parameters for drilling
- b) Making recommendations for appropriate equipment
- c) Embark on personal sensitization for efficient and cost-effective production in mining operations.

Drilling machines and accessories

Drilling machines and accessories should be rehabilitated to high productive levels, or better still, purchase new ones, as most machines and associated accessories were observed to be obsolete. Accurate instruments for setting up

rigs and in-hole surveys should also be acquired. The capital invested in drilling machinery and tools can be paid back in a short period, following the high operational costs and the savings which can be made.

Training

Drilling operators and supervisors in-charge of drilling should be trained in the following areas:

- a) basic principles of drilling and effects of hole deviation on the chain of mining production
- b) interpretation of drilling and blasting layouts

Blasting sequence

Computer program dealing with 'hole paths' and plotting of production holes at different elevations should be used for all the stope blasting sequences. Any serious deviations should be adjusted accordingly.

Application of MIMS

Mincom Information Management System (MIMS) should be fully implemented in order to improve cost controls in mining operations.

6.2.2 Further Studies

The study has achieved the intended objectives from the case studies carried out at ZCCM Nkana Division. The study concentrated on areas employing VCR

mining method. Many problems arose during the gathering of data and isolation of consequences associated with hole deviations. In some cases, continuous monitoring (on 24-hour basis) of the mining process was required in order to

obtain statistically representative data and to ascertain the actual causes of hole deviations, and quantify the consequences. This proved to be an expensive and difficult task for the resources which were available. As a result, not all mining operations affected by hole deviation consequences were fully investigated. Further work is therefore recommended in areas employing other mining methods of extracting ore to provide a basis for comparison with the results obtained in areas employing VCR method. The work will also provide a complete view on the role played by drilling accuracy in the economics of mining operations.

Other areas recommended for future studies include:

- a) Developing of a model for isolating consequences associated with hole deviations
- b) Identifying parameters affecting drilling accuracy and build a computer model that can predict hole deviations.
- c) Study of trajectory deviation for all mining methods.

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8.0 APPENDICES

APPENDIX A

Table A – Analysis of SOB Shaft Cost [Source: ZCCM, Nkana, 1998].

Activity	MAY, 1998				JUNE, 1998			
	Actual	Budget	Var.	Var.	Actual	Budget	Var.	Var.
	(K'M)			%	(K'M)			%
Primary Development	147	200	53	27	91	180	89	50
Secondary Development	132	241	109	45	287	325	38	12
Ore Extraction	366	509	143	28	332	453	121	27
Ore/Waste Tramming	212	290	78	27	186	281	95	34
Convey/Crushing/Transport	160	196	36	18	251	201	(50)	(25)
Drainage/Pumping	105	115	10	9	181	115	(66)	(57)
Ventilation	25	42	17	40	36	41	6	14
Exploratory Drilling	63	105	42	40	74	106	32	30
Mining services/Overheads	208	245	37	15	202	196	(6)	(3)

Activity	MAY, 1998		Var.	Var. %
	Actual	Budget		
	(K'M)			
K/Tonne – Ore to Conc.	17,910	30,207	12,297	41
K/Tonne – Cu in Ore	1,411,565	2,037,519	625,954	31
Exchange Rate US\$ 1 = K	1,774	1,660	(114)	(7)
Cent/Lb. Ore to Mill	0.46	0.83	0.37	44.52
Cent/Lb. Cu in Ore	36	56	20	25

Activity	JUNE, 1998		Var.	Var. %
	Actual	Budget		
	(K'M)			
K/Tonne – Ore to Conc.	17,456	24,318	6,862	28
K/Tonne – Cu in Ore	1,106,316	1,636,619	530,303	32
Exchange Rate US\$ 1 = K	1,816	1,680	(136)	(8)
Cent/Lb. Ore to Mill	0.44	0.66	0.22	33.60
Cent/Lb. Cu in Ore	28	44	17	37

Table B - Analysis of SOB Shaft Cost [Source: ZCCM, Nkana, 1998].

Activity	JULY, 1998				AUGUST, 1998			
	Actual	Budget	Var.	Var.	Actual	Budget	Var.	Var.
	(K'M)			%	(K'M)			%
Primary Development	113	183	70	38	91	180	89	50
Secondary Development	240	355	114	32	287	325	38	12
Ore Extraction	383	455	72	15	332	453	121	27
Ore/Waste Trammig	294	264	(30)	(11)	186	281	95	34
Convey/Crushing/Transport	192	184	(9)	(5)	251	201	(50)	(25)
Drainage/Pumping	97	101	4	4	181	115	(66)	(57)
Ventilation	30	39	8	22	36	41	6	14
Exploratory Drilling	79	108	29	27	74	106	32	30
Mining services/Overheads	366	2175	(149)	(69)	202	196	(6)	(3)

Activity	JULY, 1998		Var.	Var. %
	Actual	Budget		
	(K'M)			
K/Tonne – Ore to Conc.	22,177	29,044	6,867	24
K/Tonne – Cu in Ore	1,529,356	1,966,088	436,732	22
Exchange Rate US\$ 1 = K	1,823	1,700	(123)	(7)
Cent/Lb. Ore to Mill	0.56	0.77	0.22	28.79
Cent/Lb. Cu in Ore	38	52	14	27

Activity	AUGUST, 1998		Var.	Var. %
	Actual	Budget		
	(K'M)			
K/Tonne – Ore to Conc.	23,163	29,202	6,040	21
K/Tonne – Cu in Ore	1,616,828	1,998,532	381,704	19
Exchange Rate US\$ 1 = K	1,845	1,720	(125)	(7)
Cent/Lb. Ore to Mill	0.57	0.77	0.20	26.05
Cent/Lb. Cu in Ore	40	53	13	25

Table C - Analysis of SOB Shaft Cost [Source: ZCCM, Nkana, 1998].

Activity	SEPTEMBER, 1998				OCTOBER, 1998			
	Actual	Budget	Var.	Var.	Actual	Budget	Var.	Var.
	(K'M)			%	(K'M)			%
Primary Development	221	196	(25)	(13)	116	198	82	42
Secondary Development	347	336	(11)	(3)	408	355	(53)	(15)
Ore Extraction	467	451	(16)	(3)	330	503	173	34
Ore/Waste Trammig	218	260	42	16	146	280	133	48
Convey/Crushing/Transport	61	180	119	66	237	194	(43)	(22)
Drainage/Pumping	114	111	(3)	(3)	54	128	74	58
Ventilation	29	38	9	23	8	52	44	85
Exploratory Drilling	82	107	15	14	81	110	29	26
Mining services/Overheads	232	278	47	17	373	322	(51)	(16)

Activity	SEPTEMBER, 1998		Var.	Var. %
	Actual (K'M)	Budget		
K/Tonne – Ore to Conc.	25,212	29,032	3,820	13
K/Tonne – Cu in Ore	1,511,850	2,004,162	492,312	25
Exchange Rate US\$ 1 = K	1,927	1,740	(187)	(11)
Cent/Lb. Ore to Mill	0.59	0.76	0.16	21.61
Cent/Lb. Cu in Ore	36	52	17	32

Activity	OCTOBER, 1998		Var.	Var. %
	Actual (K'M)	Budget		
K/Tonne – Ore to Conc.	24,483	31,973	7,491	23
K/Tonne – Cu in Ore	1,441,662	2,278,946	837,285	37
Exchange Rate US\$ 1 = K	1,966	1,760	(206)	(12)
Cent/Lb. Ore to Mill	0.56	0.82	0.26	31.46
Cent/Lb. Cu in Ore	33	59	25	43

APPENDIX B

Table D – Purchase Prices of Drills and Drilling accessories

(Data for equipment price was sourced from different manufacturers and based on the price levels of 1998 at US \$1 = ZK1927)

ITEM	PRICE (US \$)
Cubex drilling machine	404,000.00
Quasar drilling machine	100,000.00
Raise borer – 41R and 43R	1,221,000.00
Raise borer – 61R	1,404,150.00
Raise borer drill string – 6ft rod (6inch diameter)	550.00
Raise borer drill string – 6ft rod (5inch diameter)	450.00
Raise borer reamer 127mm bit	379.00
CH drifter	13,639.45
Ch drifter 3-ft extension rod	40.10
CH drifter couplings	27.10
Adaptor	164.00
CH drifter shank	105.50
57mm pilot bit	90.50
165mm Cubex bit	274.69

Table E – Drilling Accessories Used at SOB Shaft [Source: ZCCM, Nkana, 1998].

TYPE	UNIT PRICE (\$)	MAY	JUNE	JULY	AUG.	SEPT	OCT
959 x 42mm Rod	69,398.54	31	26	21	28	18	29
1759 x 41mm Rod	100,215.76	47	34	24	35	32	40
2559 x 40mm Rod	101,965.00	25	22	11	29	12	19
127mm Button Bit	407,427.69	1	3	1	2	1	3
57mm Cross Bit	116,273.27	23	19	8	13	18	18
Pilot Adaptor	215,199.46	1	3	1	2	1	3
38mm Shank	115,307.05	11	7	14	9	5	14
44mm Dia. R32 Coupling.	34,879.99	149	160	125	100	183	116
915mm Ext. Rod	51,888.47	149	160	125	100	183	116
Rockdrill oil (Litres)	2,879.00	1688	1777	1655	1133	1120	1155
64mm Button Bit	370,000.00	1	3	7	8	9	5

Table F – Long-hole Drilled Metres Per Machine Type at SOB Shaft.

	MAY			JUNE		
	Target	Actual	Var.	Target	Actual	Var.
L.H.D. – Conv.	5260	6885	1625	5260	7992	2732
Cubex	1280	1005	-275	1280	1790	510
Quasar	2000	0	-2000	2000	1757	-243

	JULY			AUG.		
	Target	Actual	Var.	Target	Actual	Var.
L.H.D. – Conv.	5260	6741	1481	5530	4108	2732
Cubex	1280	1300	20	1280	184	-1096
Quasar	2000	1222	-778	2000	0	-2000

	SEPT.			OCT.		
	Target	Actual	Var.	Target	Actual	Var.
L.H.D. – Conv.	6200	2403	-3797	3010	6916	3906
Cubex	4200	103	-4097	1280	0	-1280
Quasar	3000	1243	-1757	2000	0	-2000

APPENDIX C

Table G – Explosive Price List – Kafironda Products [Source: ZCCM, Nkana and Kafironda, 1998].

EXPLOSIVES	UNIT	PRICE (US \$) INC. VAT
Ordinary ANFO	Bag (25kg)	15.20
Low Density ANFO	Bag (25kg)	17.48
Water Gel Slurry P/Plus (110 x 560mm)	Case	35.55
Water Gel Stubbies P/Plus Pillar Pack	Case	35.55
Water (power Gel '810') 32 x 200mm	Case	30.62
Power Gel Stubbie '810'	Case	32.71
EMULSIONS		
Magnum '365' 32 x 200mm	Case	36.53
Magnum Buster 38 x 560mm	Case	33.44
Magnum Buster 45 x 560mm	Case	33.44
ACCESSORIES		
Safety Fuse (0.6m)	Case	731.38
Safety Fuse (1.5m)	Case	500.00
Electric Det. – Instant (1.8m)	Case	519.22
Cordtex 10	Case	433.67
Slow Ignitor Cord	1m	0.36
Stemming Cartridges	Case	6,652.00
Nonel Master Starter	Each	1.49

Table H – Explosive Price List – ZAMDET Products [Source: ZCCM, Nkana and ZAMDET, 1998].

NONEL	UNIT	PRICE (US\$) EXC. VAT.	PRICE (US\$) INC. VAT.
Nonel LP 3.6m	Each	1.22	1.43
Nonel LP 4.2m	Each	1.27	1.49
Nonel LP 4.8m	Each	1.32	1.55
Nonel MS 15.0m	Each	3.31	2.71
Nonel MS 21.0m	Each	2.86	3.36
Snaline '0' 2.4m	Each	1.22	1.43
Snaline '17 – 42' 4.8m	Each	1.58	1.86
Nonel B/Con. 4.8m	Each	1.79	2.10
U450-500 15.0m	Each	2.29	2.69
U450-500 21.0m	Each	2.95	3.47
U450-500 30.0m	Each	3.77	4.43
U450-500 48.0m	Each	6.63	7.79
U450-500 60.0m	Each	7.69	9.04

Prices as on 4 December, 1998 at US\$ 1 = ZK2205.00

APPENDIX D

Table I – The Average Unit Mining Operational Cost at SOB Shaft. [Source: ZCCM, Nkana 1998]. (The following elements were cost estimated taking into consideration drilling, blasting, labour, mucking, and services)

OPERATION	MAY	JUNE	JULY	AUG.	SEPT	OCT
Primary Dev. (\$/metre advanced.)	887	514	820	700	914	1372
Secondary Dev. (\$/metre advanced.)	126	257	254	211	281	420
Ore Extraction (\$ /Tonne mined)	2.60	1.95	2.60	2.94	3.41	2.34
Tramming (\$/Tonne mined)	1.51	1.09	1.99	2.25	1.59	1.03
Hoisting (\$/Tonne mined)	1.14	1.47	1.30	1.47	1.61	1.68
Pumping (\$/Tonne mined)	0.75	1.06	0.66	0.74	0.83	0.38
Drilling–LHD Drifter (\$/metre Dr'd)	3.38	3.63	7.67	4.33	7.11	2.59
Drilling – Cubex (\$/metre Drilled)	3.29	1.80	2.05	2.03	55.92	1.55
Drilling – Quasar (\$/metre Drilled)				59.88	12.05	
Raise Boring (\$/metre Drilled)	50.07	28.24				
Maint. Cost (\$/Tonne mined)	2.84	2.07	2.56	3.26	3.55	2.30

Table J – Showing Monthly Production Figures at SOB Shaft (1998).

	MAY	JUNE	JULY	AUG.	SEPT	OCT.
Primary Dev. (metres advanced)	93	97	76	88	87	43
Secondary Dev. (metres advanced)	589	615	518	618	370	494
Ore Mill (Tonnes '000')	79	94	81	71	71	72
Contained Copper (Tonnes)	1005	1481	1174	1013	1185	1220
Contained Cobalt (Tonnes)	41	89	74	57	65	62
Copper Grade (%)	1.27	1.58	1.45	1.43	1.67	1.70
Cobalt grade (%)	0.05	0.09	0.09	0.08	0.09	0.09

	MAY	JUNE	JULY	AUG.	SEPT	OCT.
Waste Broken	7179	9162	4568	7179	6564	6533
Waste Hoisted	2010	1650	2460	2010	5387	4843
Waste Segregated	28%	18%	54%	28%	82%	74%

APPENDIX F - The Model for Itemised Cost Estimating Method.

$$C = D + S + V + M$$

Where: C = Planned operating cost
 D = Development cost
 S = Stoping (extraction) cost
 V = Cost of services
 M = Milling cost

$$D = D_d + D_b + D_t + D_p + D_w$$

Where: D_d = Development drilling cost
 D_b = Development blasting cost
 D_t = Development transport cost (loading, mucking, hauling etc.)
 D_p = Development power cost (compressed air, electricity, etc.)
 D_w = Development support work (roof bolts, grouting, timber work etc.)

$$2.1. D_d = dbt + drd + dcl + ddm + dac + ddl$$

$$2.2. D_b = dch + dex + dbl + dbc$$

$$2.3. D_t = dlo + dco + dtr + dho + dtl + dtc; \text{ and } D_w \text{ is given as one figure.}$$

Where: dbt = Cost of development drilling bits
 drd = Cost of rods
 dcl = Cost of couplings
 ddm = Drilling machine depreciation
 dac = Cost of accessories (oil, grease, water tubes, taps etc.)
 ddl = Cost of development drilling labour
 dch = Cost of charging
 dex = Cost of explosives
 dbl = Cost of charging and blasting labour
 dbc = Cost of charging and blasting accessories (charging sticks, stemming material etc.)
 dlo = Cost of loading
 dco = Cost of conveying
 dtr = Cost of tramming
 dho = Cost of hoisting (development rock)
 dtl = Cost of transport labour
 dtc = Cost of transport consumables (fuel, oil, tyres etc.)

$$1. S = S_d + S_b + S_t + S_c + S_w$$

Where: S_d = Cost of stope drilling
 S_b = Cost of stope blasting
 S_t = Cost of rock transportation
 S_c = Cost of accessories (chute boxes, grizzlies etc.)
 S_w = Cost of stope support work

$$3.1. S_d = s_{bt} + s_{rd} + s_{cl} + s_{dm} + s_{dc} + s_{dl}$$

$$3.2. S_b = s_{ch} + s_{ep} + s_{bl} + s_{bc}$$

$$3.3. S_t = s_{lo} + s_{co} + s_{tr} + s_{ho} + s_{tl} + s_{gr}$$

Where: s_{bt} = Cost of bits used in stope drilling
 s_{rd} = Cost of rods
 s_{cl} = Cost of couplings
 s_{dm} = Depreciation of stope drilling machines
 s_{dc} = Cost of stope drilling accessories
 s_{dl} = Cost of stope drilling labour
 s_{ch} = Cost of stope charging
 s_{ep} = Cost of explosives
 s_{bl} = Cost of blasting labour
 s_{bc} = Cost of blasting accessories
 s_{lo} = Cost of loading
 s_{co} = Cost of rock conveying
 s_{tr} = Cost of tramming
 s_{ho} = Cost of hoisting
 s_{tl} = Cost of transport labour
 s_{gr} = Cost of grizzlies, rock pass etc.

$$4.0. V = G_e + S_u + V_t + P_l + P_c + E_n + H_s + O_h$$

Where: G_e = Cost of geological services
 S_u = Cost of survey services
 V_t = Cost of ventilation services
 P_l = Cost of planning services
 P_c = Cost of production control services
 E_n = Cost of engineering services
 H_s = Cost of health and safety
 O_h = Cost of overheads (others)

$$5.0. M = C_o + S_m + R_e + M_c$$

Where: C_o = Cost of concentrator work
 S_m = Cost of smelting
 R_e = Cost of refining
 M_c = Cost of others (in milling operations)

$$6.0. C_t = C + C_e$$

Where: C_t = Total cost
 C = Planned cost
 C_e = Extra cost

$$6.1. C_e = D_e + S_e + V_e + M_e$$

Where: D_e = Cost of extra development

Se = Cost of extra stoping work

Ve = Cost of extra services

Me = Cost of extra milling work

6.1.1. $De = Dde + Dbe + Dte + Dpe + Dwe$

6.1.2. $Se = Sde + Sbe + Ste + Sce + Swe$

6.1.3. $Ve = Gee + Sue + Vte + Ple + Pce + Ene + Hse + Obe$

6.1.4. $Me = Coe + Sme + Ree + Mce$

Where: Dde = Cost of extra development drilling

Dbe = Cost of extra blasting

Dte = Cost of extra transport work

Dpe = Cost of extra power used

Dwe = Cost of extra support work

Sde = Cost of stope drilling

Sbe = Cost of extra blasting

Ste = Cost of extra transport work

Sce = Cost of extra accessories

Swe = Cost of extra support work

Gee = Cost of extra geological services

Sue = Cost of extra survey services

Vte = Cost of extra ventilation services

Ple = Cost of extra planning work

Pce = Cost of production control services

Ene = Cost of extra engineering services

Hse = Cost of extra health and safety work

Obe = Cost of extra overheads (others)

Coe = Cost of extra concentrator work

Sme = Cost of extra smelting

Ree = Cost of extra refining

Mce = Cost of extra milling (others).

APPENDIX G

Table K. Showing London Metal Exchange Copper Price

Month (1999)	Price (\$/t)
March	1378.35
April	1466.00
May	1511.16
June	1422.48
July	1640.00
August	1647.62

Table L. Showing Market Cobalt Price

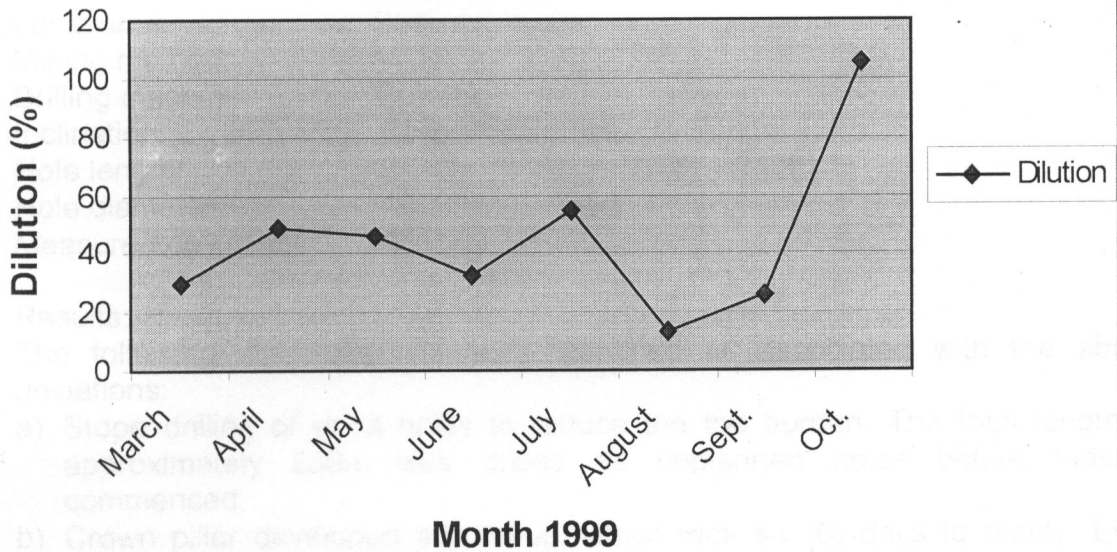
Month (1999)	Price (\$/lb.)	
	Low	High
March	15.022	18.578
April	13.288	16.425
May	13.713	15.863
June	18.020	21.480
July	17.675	20.850
August	17.486	19.900

APPENDIX H - Rock Compressive Strength (RCS)

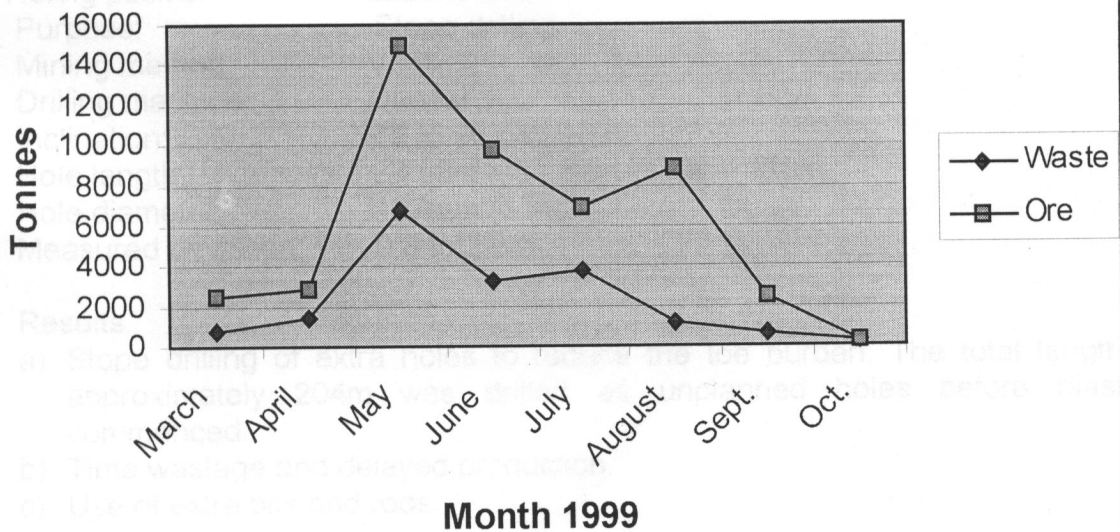
RCS (MPa)	CATEGORY
< 3	Extremely soft
3 – 10	Very soft
10 – 25	Soft
25 – 80	Hard
80 – 200	Very hard
> 200	Extremely hard

APPENDIX I

**GRAPH 1 SHOWING DILUTION TREND FOR
2590BCN STOPE**



**GRAPH 2 SHOWING ORE AND WASTE FROM
2590BCN STOPE PER MONTH**



APPENDIX J Stope and Service Hole Drilling

The following are the areas and results of drilling operations which were observed during the fieldwork.

1. Drilling position: 2620-ft level
- Holing position: 2840-ft level
- Purpose: Stope drilling
- Location: 2540 BC North
- Mining method: VCR
- Drilling machine: Cubex
- Inclination: 87 to 90 degrees
- Hole length: 31.4m – 64.01m (103ft – 210ft)
- Hole diameter: 16.51cm (6.5 inch.)
- Measured deviation: 0.2 to 2.1m

Results:

The following consequences were identified as associated with the above deviations:

- a) Stope drilling of extra holes to reduce the toe burden. The total length of approximately 236m was drilled as unplanned holes before blasting commenced.
- b) Crown pillar developed a build-up, which took six (6) days to rectify. Eight holes were re-drilled into the crown pillar, charged and blasted.
- c) The consumption of explosives was high. The powder factor increased from the planned 0.3 to 1.8.

These consequences led to delayed production, use of extra bits, rods and other accessory equipment associated with stope production.

2. Drilling position: 2090-ft level
- Holing position: 2260-ft level
- Purpose: Stope drilling
- Mining method: VCR
- Drilling machine: Quasar
- Inclination: 79 to 90 degrees
- Hole length: 33.53m – 51.82m (110ft – 170ft)
- Hole diameter: 127mm (5 inch.)
- Measured deviation: 0.3 to 2.6m

Results:

- a) Stope drilling of extra holes to reduce the toe burden. The total length of approximately 204m was drilled as unplanned holes before blasting commenced.
- b) Time wastage and delayed production.
- c) Use of extra bits and rods.

3. Drilling position: 2880-ft level
 Holing position: 2740-ft level
 Purpose: Stope drilling
 Mining method: SLC
 Drilling machine: Quasar
 Inclination: 70 to 85 degrees
 Hole length: 18.29m – 42.67m (60ft – 140ft)
 Hole diameter: 6.35cm (2.5 inch.)
 Measured deviation: 0.4 to 1.8m

Results:

- a) Stope drilling of extra holes to reduce the toe burden. The total length of approximately 316m was drilled as unplanned holes before blasting commenced.
- b) Poor fragmentation - the ground was broken to mostly powder form, which led to loading and hauling problems i.e. runaways and spillage.
- c) The consumption of explosives was high because of concentrated blasting.

4. Drilling position: 2370-ft level
 Holing position: 2510-ft level
 Purpose: Stope drilling
 Mining method: VCR
 Drilling machine: Cubex
 Inclination: 63 to 90 degrees
 Hole length: Approximately 42.67m (140ft)
 Hole diameter: 16.57cm (6.5 inch.)
 Measured deviation: 0.3m to 1.9m. The stope experienced hole closures of four holes

Results:

- a) Stope drilling of extra holes to reduce the toe burden. The total length of approximately 181m was drilled as unplanned holes before blasting commenced.
- b) Poor fragmentation - the ground was broken to mostly powder form, because the holes, which were initially closed, opened up after few blasting rounds and were charged and blasted. Poor fragmentation led to loading and hauling problems i.e. runaways and spillage.
- c) The consumption of explosives was high because of concentrated blasting.

5. Drilling position: 2880-ft level
 Holing position: 2840-ft level
 Purpose: Stope drilling
 Mining method: SLC
 Drilling machine: Quasar
 Inclination: 58 to 90 degrees
 Hole length: 3.35m – 14.63m (11ft – 48ft)
 Hole diameter: BX
 Measured deviation: The actual holing lengths were 4.57m to 18.29m (15 to 60ft).

Results:

- a) *Over-drilling of some holes.*
- b) The consumption of explosives was high because of 'over-drilling'.

6. Drilling position: 1810-ft level
 Holing position: 2090-ft level
 Location: 5335 S.
 Purpose: Raise drilling
 Mining method: VCR
 Drilling machine: Robbins 41R Raiseborer
 Inclination: 87 degrees
 Hole length: 85.34m (280ft) - planned
 Hole diameter: 22.86cm (9 inch.) – pilot hole and reamed to 1.83m (6ft)
- Measured deviation: 5m East and 2.4m North of the intended holing point. The raise had trajectory deviation

Results:

The raise holed into the main haulage instead of footwall crosscut. This resulted into extra development (slyping) to intercept the pilot hole. The development was 3.0m by 3.4m and 2.6m long.

7. Drilling position: 2840-ft level
 Holing position: 3140-ft haulage
 Location: 5335 S.
 Purpose: Ventilation raise drilling
 Drilling machine: Robbins 61R Raiseborer
 Inclination: 68.5 degrees
 Hole length: 105m (344.5ft)
 Hole diameter: 22.86cm (9 inch.) – pilot hole and reamed to 1.83m (6ft)
- Measured deviation: 9.0m South and 3.5m west of the intended holing point.

The raise was wrongly collared, instead of using 65-degree inclination, 68.5 degrees was used resulting in collaring deviation.

Results:

A camera survey was carried out and time was lost in trying to allocate the hole toe point. In-hole camera survey results showed that apart from collaring deviation, the hole had also trajectory deviation. A 3.5m by 3.5m crosscut was developed in waste in an effort to intercept the pilot hole. The cross cut, which was 12m long, missed the hole. When the pilot hole was deepened, it holed into water drive, 9m away from the intended point.

Consequences:

- a) delays in putting up the raise
- b) extra man-hour

- c) extra services and accessories
- d) extra development, and
- e) accelerated wear of equipment

8. Drilling position: 2840-ft level
 Holing position: 3140-ft level
 Purpose: Tip raise drilling
 Drilling machine: Robbins 61R Raiseborer
 Inclination: 58 degrees
 Hole length: 108m (354.3ft) - planned
 Hole diameter: 22.86cm (9 inch.) – pilot hole
 Measured deviation: 3.5m

Results:

- a) Extra development – 3.5m by 3.5m and 4m-long drive was developed to expose the pilot hole
- b) Delayed the reaming (to 1.83m diameter) of the raise
- c) Delayed production of 2590BCN stope.

9. Drilling position: 3920-ft level (Mindola mine)
 Holing position: 4100-ft level
 Purpose: Stope drilling
 Location: 3620 North
 Mining method: VCR
 Drilling machine: Cubex
 Inclination: 65 degrees west.
 Hole length: Approximately 53m (174ft)
 Hole diameter: 16.57cm (6.5 inch.)
 Measured deviation: 0.3m to 1.2m. The stope experienced hole closures.

Results:

- a) a). Stope drilling of extra holes to reduce the toe burden. The total length of approximately 121m was drilled as unplanned holes before blasting commenced.
- b) b). Accelerated wear of the drill string.
- c) Extra drilling accessories were used.

10. Drilling position: 3920-ft level (Mindola mine)
 Purpose: Geological exploration
 Location: Horizontal diamond hole number DDH 443
 Drilling machine: Rotary Diamond drill
 Inclination: 2 degrees
 Hole length: Approximately 502m
 Hole diameter: BX
 Measured deviation: +35 degrees (measured by in-hole camera survey).

Results:

The following consequences were identified as associated with the above deviations:

- a) Missed the aquifer.
- b) Delayed de-watering of the area
- b) Extra work of carrying out in-hole camera survey and delays in interpreting correct geological information.

APPENDIX L Quantification of Consequences associated with Hole Deviations***Chamber Rings***

Planned total metres:	1,088.26
Actual total metres drilled:	983.00 (excluding extra holes)
Unplanned metres drilled:	263.00
Total actual metres drilled:	1,246.00
Expected life span of 165mm button bit:	730m [ZCCM, Nkana Division... 1998]
Actual life span (as observed):	653m
Estimated number of bits to be used:	$1,088.26/730 = 1.49 \approx 1.5$ bits
Actual number of bits used:	$1,246/653 = 1.90 \approx 2$ bits
Planned drilling days:	11 (2 shifts per day)
Actual drilling days:	17 days
Number of workers:	4 per shift

Recover Ring 1

Number of planned holes:	9
Number of extra (unplanned) holes:	3
Planned total metres:	214.28
Unplanned metres drilled:	83.82m
Total actual metres drilled:	298.10m
Expected life span of 165mm button bit:	730m [ZCCM, Nkana Division... 1998]
Actual life span (as observed):	653m
Estimated number of bits to be used:	$214.28/730 = 0.29 \lambda 0.3$
Actual number of bits used:	$298.1/653 = 0.46 \lambda 0.5$
Planned drilling days:	2 (2 shifts per day)
Actual drilling days:	3 days (due to extra holes and machine movements)
Number of workers:	4 per shift

Recovery Ring 2

Number of planned holes:	9
Number of extra (unplanned) holes:	2
Planned total metres:	196.69m (165mm diameter holes)
Actual metres drilled:	270.99m (165mm diameter holes)

Estimated number of 165mm-bits to be used:	196.69/730 λ 0.3
Actual number of 165mm-bits used:	270.99/653 λ 0.4

Planned drilling days:	2 (2 shifts per day)
Actual drilling days:	4 days (due to extra holes and machine breakdown)
Number of workers:	4 per shift

Wrecking Rings

Number of planned holes:	13
Number of extra (unplanned) holes:	5
Planned total metres:	277.38m
Actual total metres drilled:	393.00m (measured total length)
Unplanned metres drilled:	114.5m (84.6m for down holes and 29.9m for up holes)

Estimated number of 165mm-bits to be used:	141.43/730 \approx 0.2
Actual number of bits used:	224.70/653 \approx 0.3

Estimated number of 127mm-bits to be used:	135.95/620 \approx 0.2
Actual number of 127mm-bits used:	168.30/560 \approx 0.3

Planned drilling days:	4 (2 shifts per day)
Actual drilling days:	6 days (due to extra holes and low pressure)
Number of workers:	4 per shift

APPENDIX M Examples of 'MINCOST' Calculations.

To determine Cubex machine drilling unit cost for 'MINCOST' applications, the following formula was used:

Cost = Current Operating unit cost x Depreciation/inflation % + Current Operating unit cost

To determine unit cost for ore dilution, the following formula was used

$W = [P \times (D/100) / [(g/100) \times F]$, simplified to cPd / gF i.e. cd / gF per tonne of finished copper production.

Where: $c = 10.01$ (see 'MINCOST' data input)

$d = 1.00$

$g = 3.00$

$F = 0.90$, and

Depreciation./Inflation = 5% (Absolute cell reference)

To determine unit cost for ore loss, the following formula was used

$$\frac{10000Pc}{gF} \left(\frac{1}{R} - \frac{1}{R+r} \right) \text{ or } \frac{10000c}{(gF) \left[\frac{1}{R} - \frac{1}{R+r} \right]}$$

Where: $c = 9.80$ (see 'MINCOST' data input)

$g = 3.00$

$F = 91.00$

$R = 71.00$, and

$r = 1.00$

To determine unit cost for equipment i.e. loaders, the following formula was used:

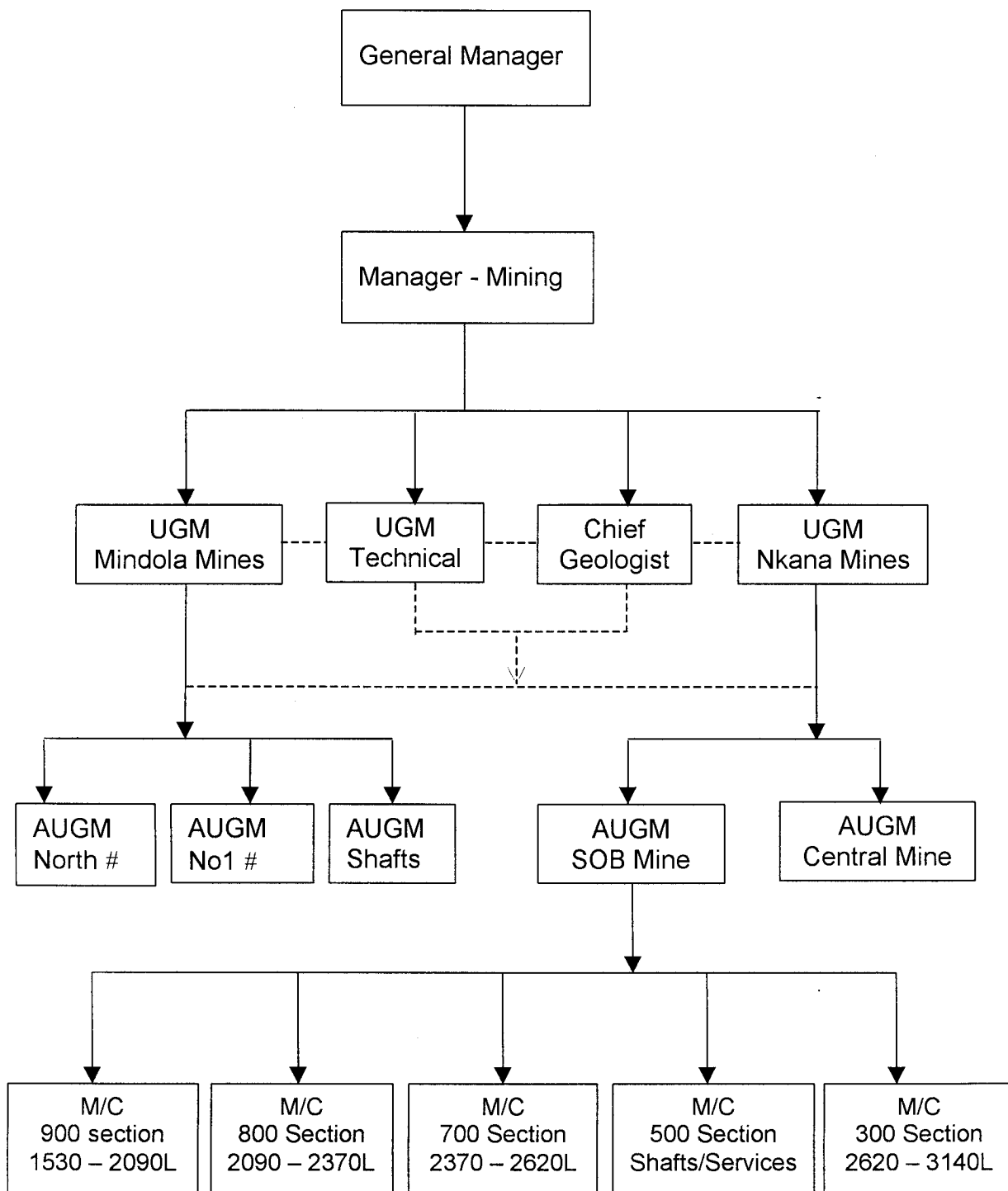
Unit cost = Cost of loader/life of loader in hours

Where: Cost of loader = US\$212,000

Life of loader = 25,000 hours

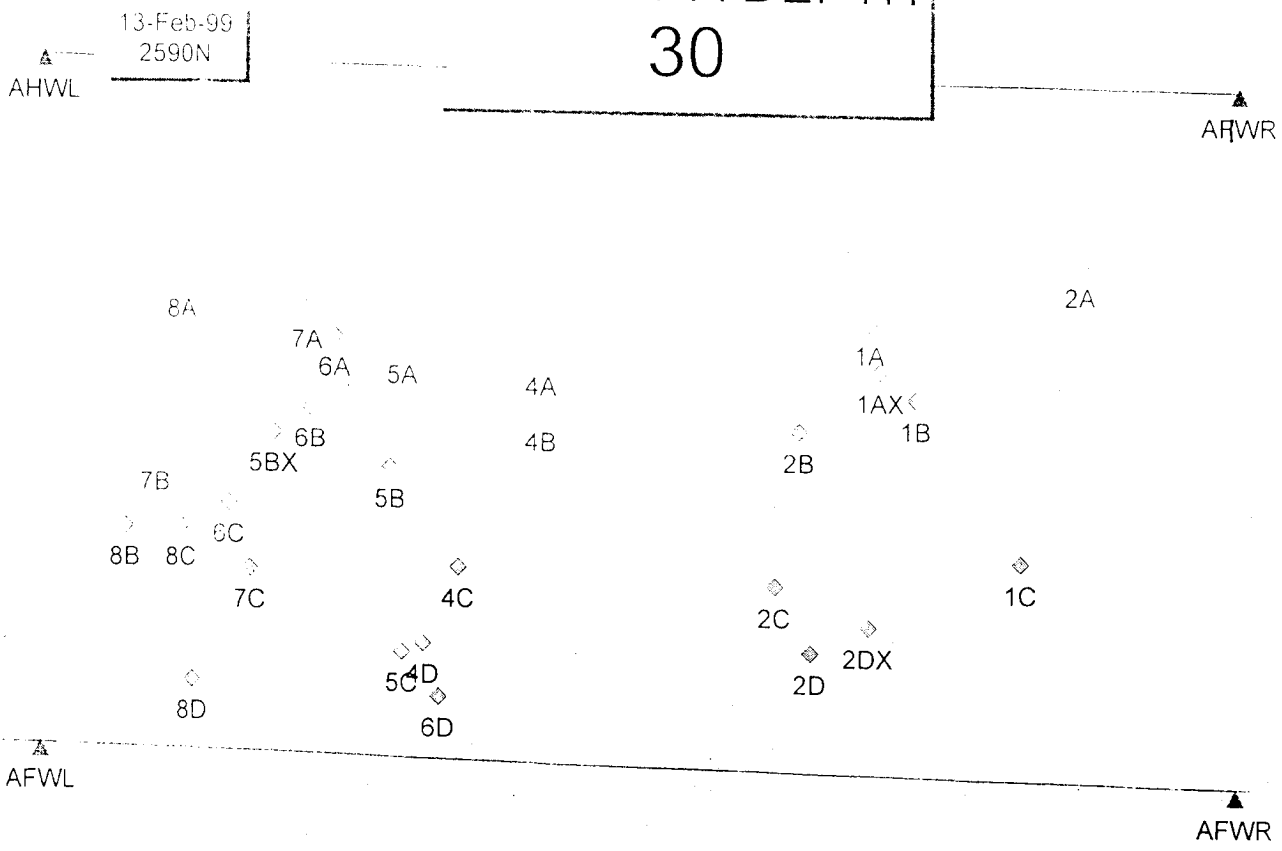
Similar principle was used for other loaders.

Appendix N Structure of the Mining Department at Nkana Division and SOB Mine Sections



Appendix O: Location of holes as monitored by the computer program

PLAN AT A DEPTH 30

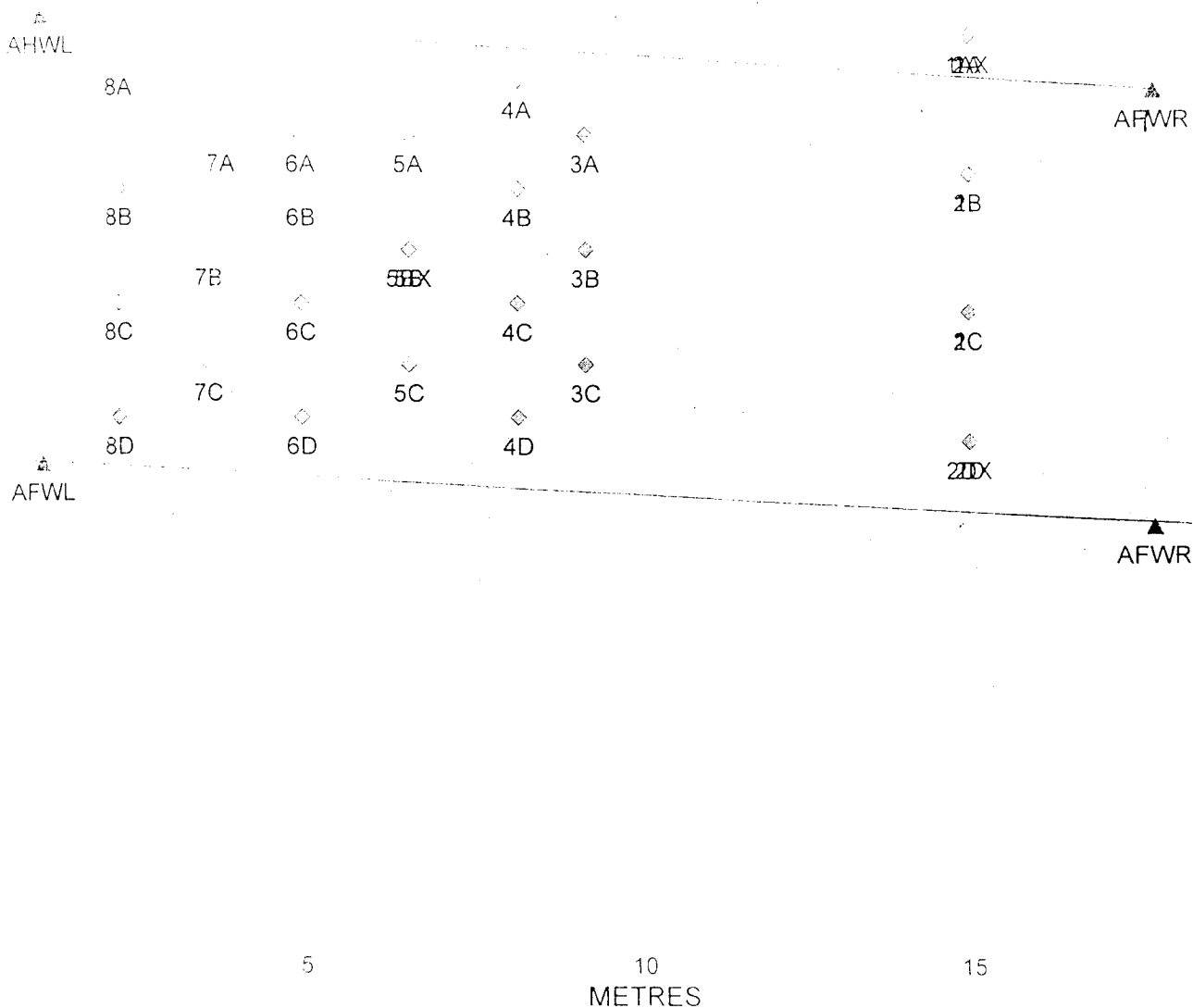


Appendix 0 : Location of holes as monitored by the computer program

PLAN AT A DEPTH

13-Feb-99
2590N

0



Appendix P: Plate showing types of fragmentation

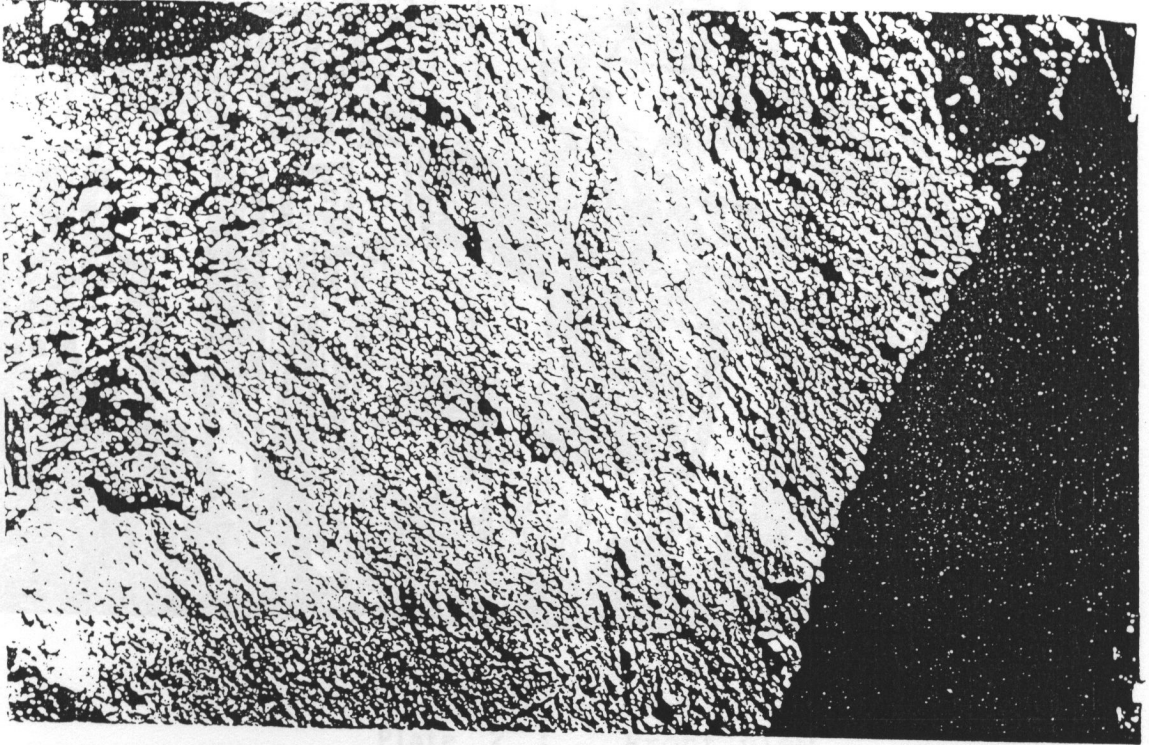


Plate 4: Powder fragmentation

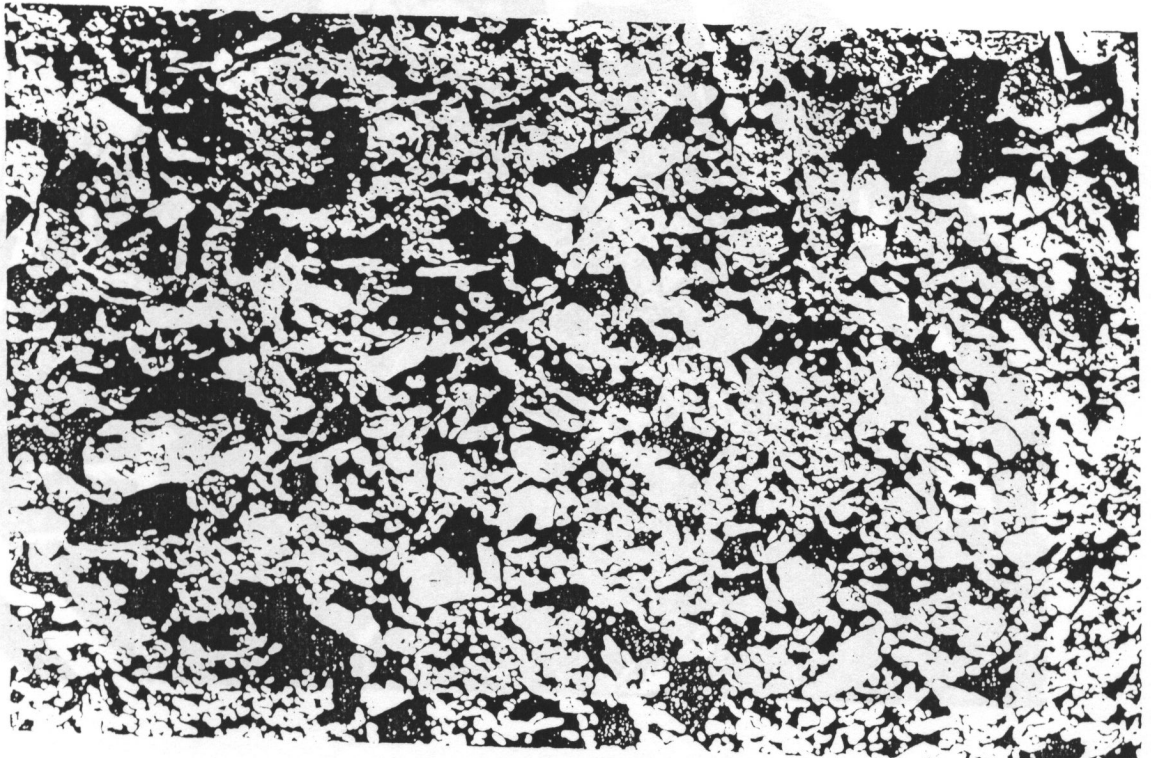


Plate 5 : Fine fragmentation

Appendix Q - Worn - out cubex ITH drill used for stope drilling

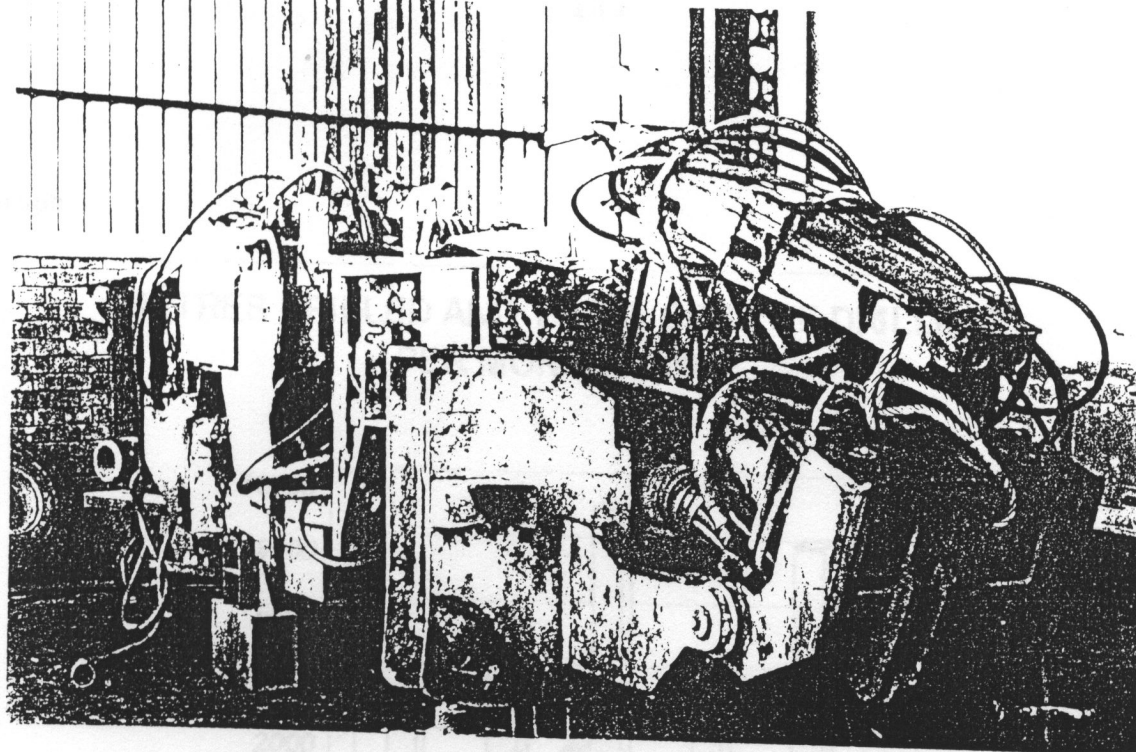


Plate 2 : Front view

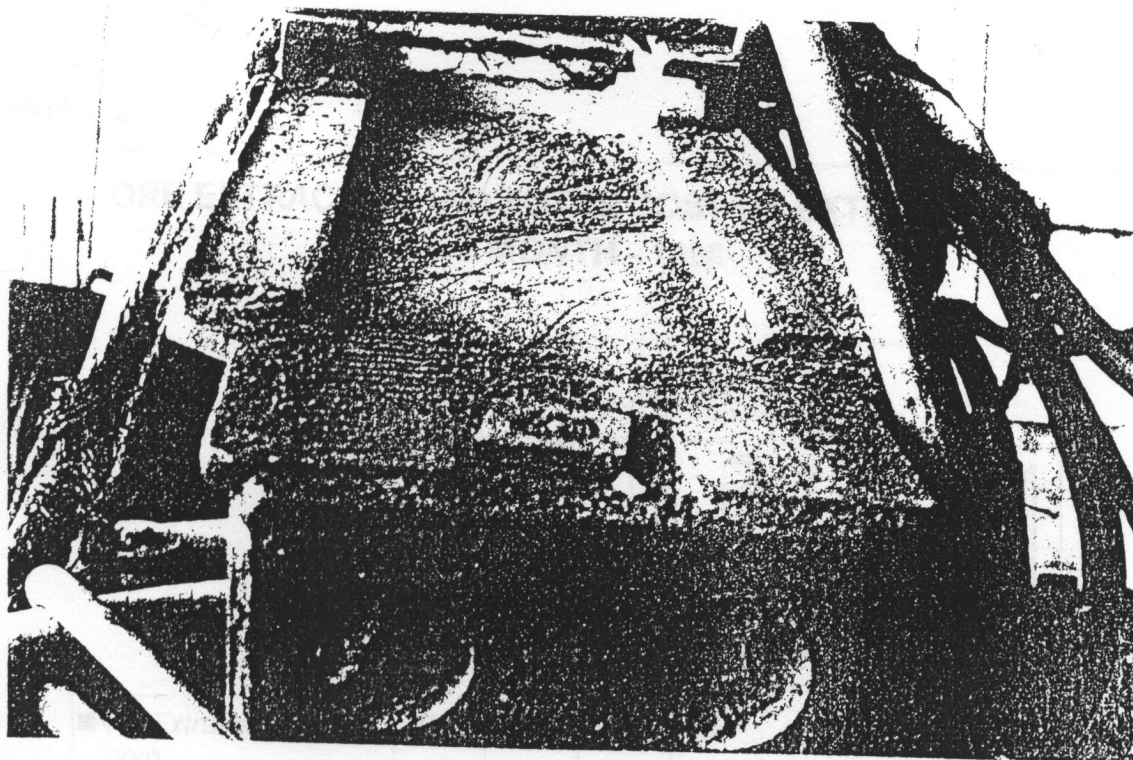
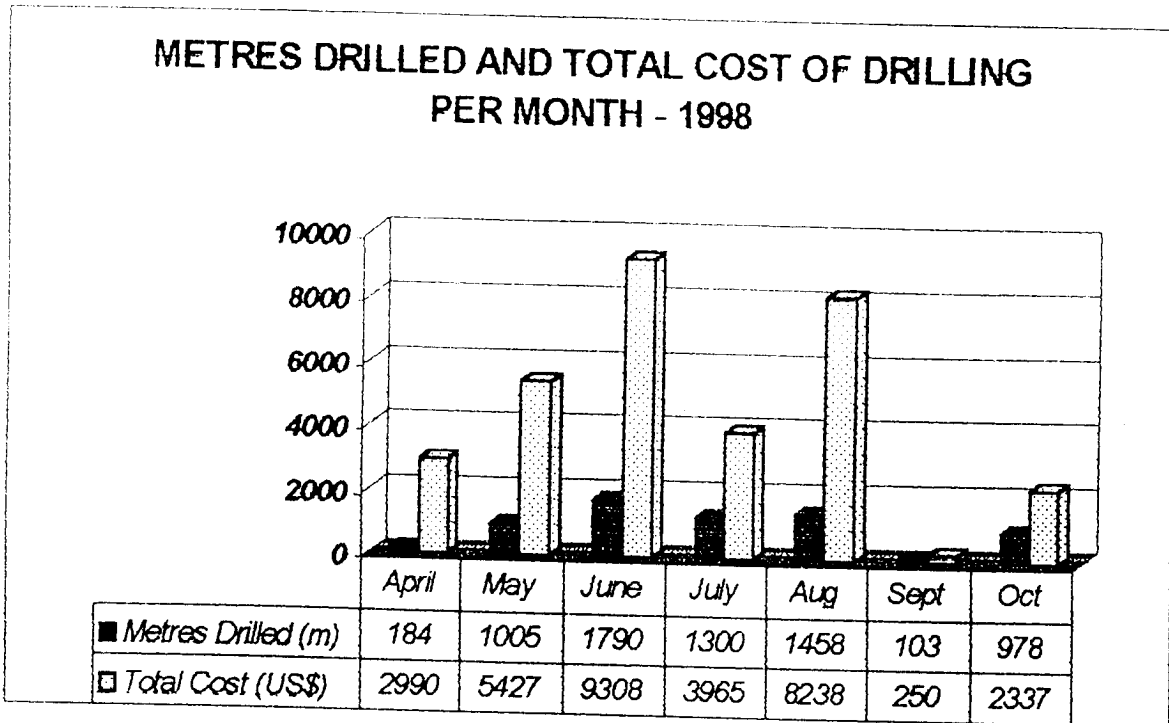


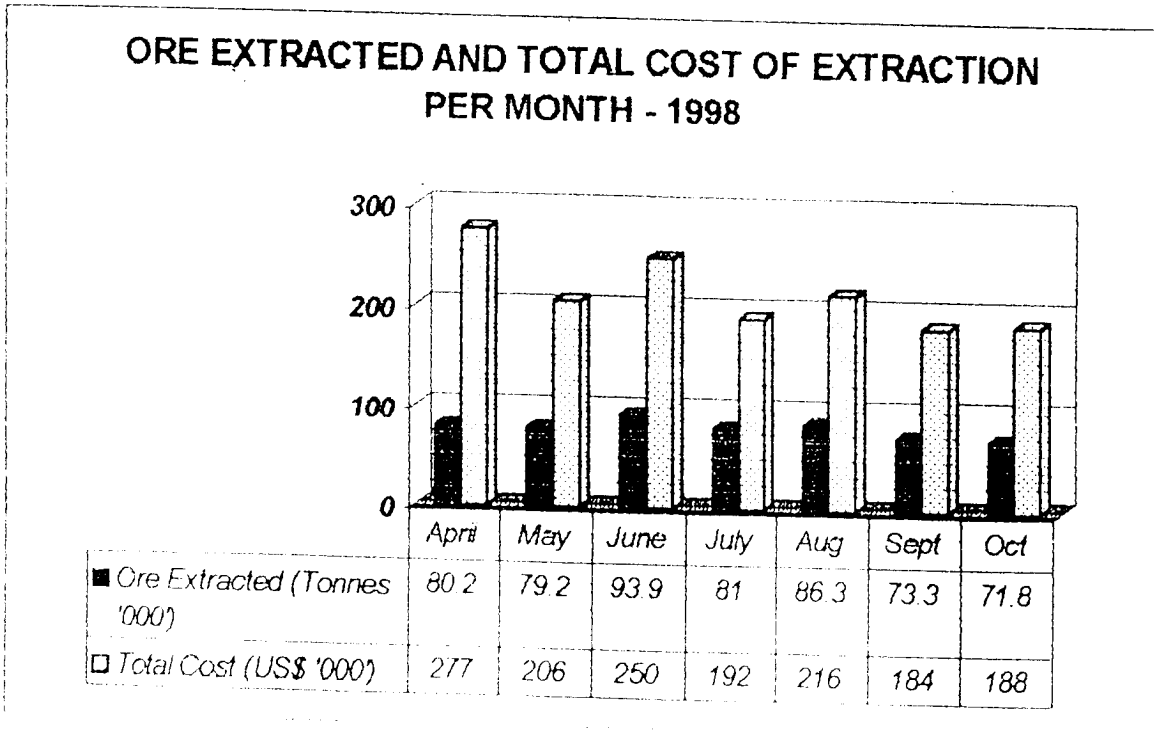
Plate 3 : Rear view

Photo by S. Kangwa

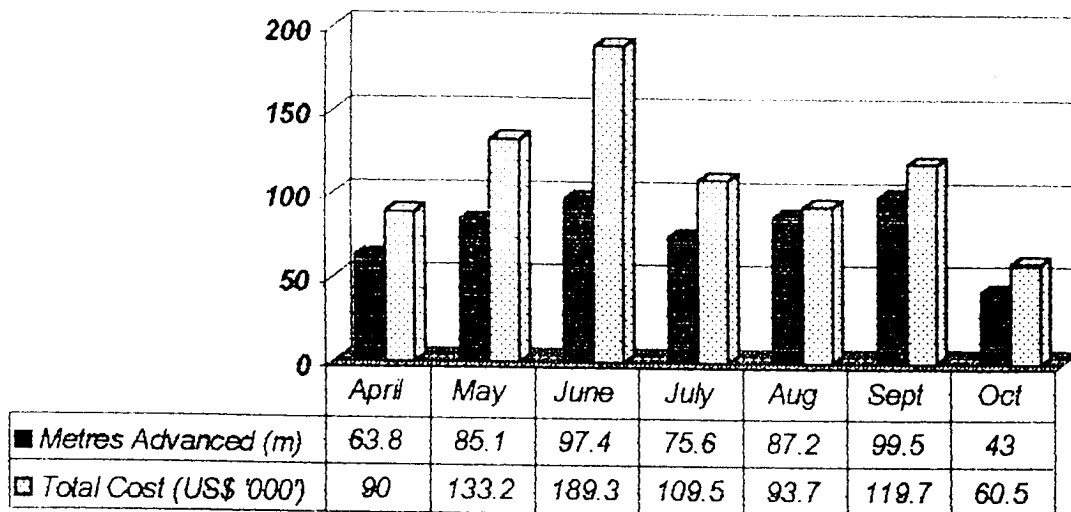
Graph 3



Graph 4



PRIMARY DEVELOPMENT PERFORMANCE AND TOTAL COST OF DEVELOPMENT PER MONTH - 1998



Graph 6

SECONDARY DEVELOPMENT PERFORMANCE AND TOTAL COST OF DEVELOPMENT PER MONTH - 1998

